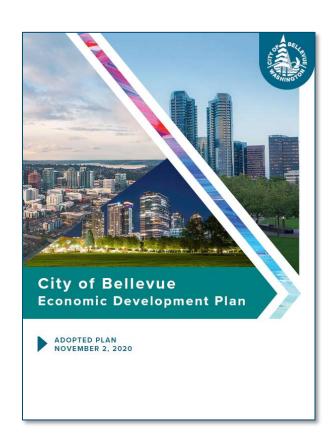


Agenda

Focus: Emerging storylines guiding our work in 2024

- 1. Importance of economic diversification
- 2. Business survey findings
- 3. Retail study findings and implementation



Storyline #1

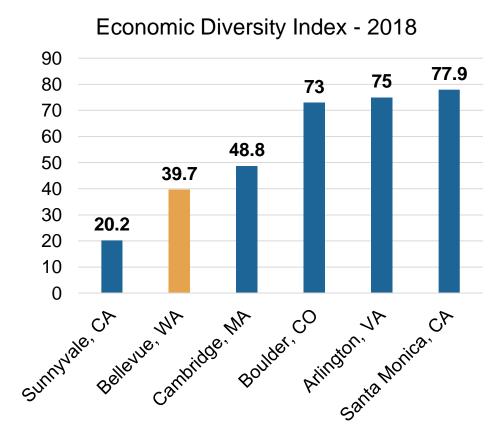
Economic Diversity

Economic Diversification

- A diverse economy is supported by companies of a wide number of industries, sizes, and trajectories.
- Economic diversity ensures stable:
 - Economic opportunities for residents
 - City revenue
 - Commercial real estate markets

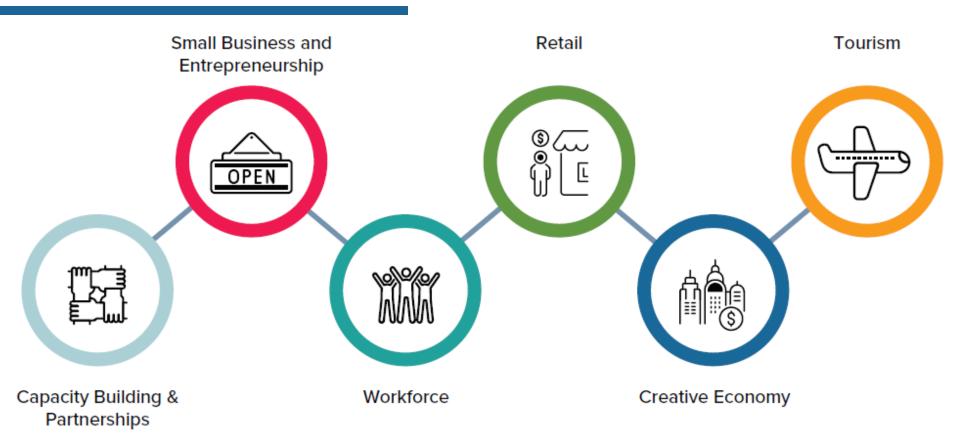
Economic Diversification

- Bellevue's economy is more concentrated than its peer cities.
- 23% of Bellevue's employment is concentrated in its Top 10 employers.



*National Benchmark - 100

2020 Economic Development Plan



Business Attraction & Marketing | Business Retention & Expansion

ED Plan Accomplishments

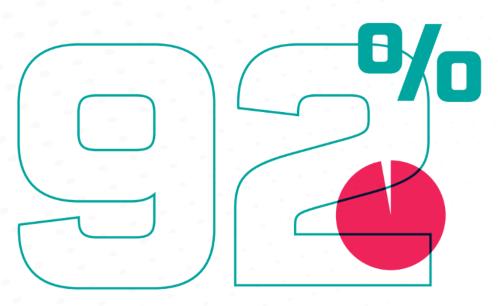
18 strategies and 32 actions

Completed or in progress work includes:

- 1. Expanded business retention with dedicated staff
- 2. Launched Workforce Development pilot program
- 3. Created a public-private partnership program
- 4. Worked with OBMA and others on Wine Walk and Night Market
- 5. Supported creation of BelRed Arts District Community Alliance to help manage that neighborhood
- 6. Completed Retail Study, including auto sales

Storyline #2

Business Survey



When asked about their perception of Bellevue's economy, **92% of businesses** found Bellevue to be better than other Puget Sound citites and towns.

Annual Changes

Bellevue as a Place to Operate a Business
Better than other cities and towns

Business in Bellevue

Likelihood of Recommending Doing

Likely / Extremely likely

75 +6 Quality of Services
Exceeds expectations

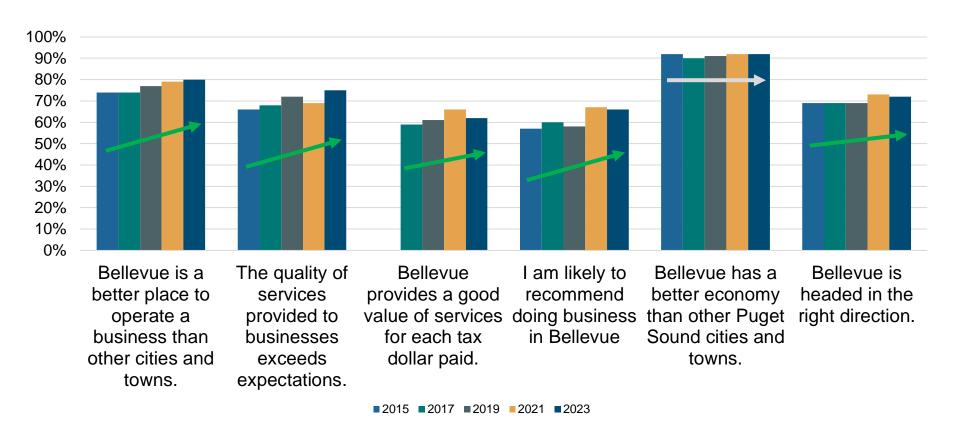
66⁻²/_{0/0} /

Recommend Bellevue as a Vibrant Arts

and Cultural Destination

Somewhat / Extremely likely

Ten-year trends are positive



Business Survey Findings

- Business leaders said Bellevue is headed in the right direction due to the following factors:
 - Business-friendliness
 - Planning for growth
 - Clean and safe
- City already working to address affordability of housing & retail space.
- New efforts on childcare will be explored.

Storyline #3

Retail Study

What is retail?

 Based on physical space, not business size or land use classification

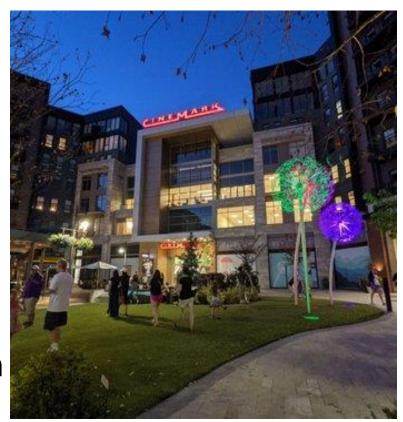
Includes:

- Clothing and soft goods
- Food and beverage
- Furniture
- · Auto sales, fuel
- Entertainment uses
- Often clustered in districts like Main Street or BelRed



Retail Study — Key Findings

- 1. Bellevue does well, but competition is increasing.
- 2. Bellevue residents are likeliest to have to leave Bellevue for "general merchandise retailers."
- 3. Retail space req's should be balanced with population and centers of gravity.



Definitions

- Commercial Area
- 2. Shopping center
- 3. Retail district





Retail Study – Placemaking

- Strong retail districts have a coherent identity/niche.
- Study found substantial demand for high-quality retail districts.
- Partnership-based approach is essential.



Retail Study – Auto Sales

- Auto sales make up 32% of Bellevue's retail sales
- \$677M in regional spending attracted to Bellevue
- Significant redevelopment pressure

Auto Sales

Taxable Sales	% of Total
\$1.63B	32%
Projected Floor Area (2044)	Projected Sales (2044)
1.8M SF	+\$900M

Retail Study – Auto Dealers

- Promote urban formats
- Do not further restrict allowability





Neighborhood Retail

- Redevelopment and re-tenanting depend on:
 - Population density
 - Traffic counts (foot and car)
 - Nearby retail center competition
- Mandated retail space should be balanced with population densities and centers of gravity.

Wrap-Up

Looking Ahead

- Advancing the Grand Connection vision and I-405 crossing (March)
- 2. Arts and cultural facilities grants (April)
- 3. Business district development (May)
- 4. Tax Increment Financing
- 5. Tourism (Sep)



Information Only

- Tonight's presentation is a report on ongoing operations and programming.
- No direction is requested.