

ATTACHMENT A

2027-2028 Utilities Proposal Summary

ESC Presentation 6/4/2026

Proposal Number	Proposal Title	2027 Proposed Budget	2028 Proposed Budget	2027-2028 Biennium
UTILITY OPERATING PROPOSALS				
140.39NA	Operating Transfer to CIP	52,374,232	58,795,771	111,170,003
140.48NA	Operating Transfer to R&R	27,071,462	28,107,815	55,179,277
140.72NA	Departmental Management & Support - Technical Adjustment	7,171,163	8,253,302	15,424,464
140.73NA	Wholesale Costs and Taxes	106,427,935	117,969,506	224,397,440
140.74NA	Capital Project Delivery and Asset Management	6,432,942	6,596,132	13,029,074
140.75NA	Water System Maintenance & Repair	8,056,357	8,234,394	16,290,751
140.76NA	Sewer System Maintenance & Repair	5,328,847	5,473,351	10,802,198
140.77NA	Storm System Maintenance & Repair	4,221,080	4,332,875	8,553,955
140.78NA	Water Quality & Pollution Prevention	2,503,890	2,581,615	5,085,505
140.79NA	Customer-Facing Service Programs	2,247,124	2,101,797	4,348,921
140.80NA	Utility Bill Assistance Program	2,432,918	2,620,969	5,053,887
140.81NA	Solid Waste Management, Waste Prevention, and Conservation	1,079,735	1,136,697	2,216,431
999.XXNA	Payments to General Fund (Interfunds)	17,833,232	17,077,898	34,911,129
Subtotal \$		243,180,917	\$ 263,282,120	\$ 506,463,037
DEVELOPMENT SERVICES PROPOSALS				
110.01NA	Development Services Information Delivery	\$ 616,718	\$ 643,487	\$ 1,260,205
110.02NA	Policy Implementation Code Amendments & Consulting Service	350,714	365,457	716,171
110.03NA	Development Services Review Services	834,829	871,017	1,705,846
110.04NA	Development Services Inspection Services	817,231	845,696	1,662,928
Subtotal \$		2,619,492	\$ 2,725,658	\$ 5,345,150
Total Operating Proposals \$		245,800,409	\$ 266,007,778	\$ 511,808,186
CAPITAL PROGRAM PROPOSALS				
140.02-PRGM	Water - Replacement of Aging Infrastructure	\$ 49,334,000	\$ 31,883,000	\$ 81,217,000
140.03-PRGM	Sewer - Replacement of Aging Infrastructure	4,810,000	10,006,000	14,816,000
140.04-PRGM	Storm - Replacement of Aging Infrastructure	6,535,000	5,646,000	12,181,000
140.05-PRGM	Water - Capacity for Growth	331,000	8,656,000	8,987,000
140.08-PRGM	Storm - Environmental Preservation	8,403,000	8,307,000	16,710,000
140.70-PRGM	Water - Operational Efficiency	2,182,000	354,000	2,536,000
140.82-PRGM	Water - Emergency Water Supply	-	138,000	138,000
140.83-PRGM	Sewer - Capacity for Growth	126,000	350,000	476,000
140.84-PRGM	Sewer - Operational Efficiency	1,316,000	424,000	1,740,000
140.85-PRGM	Storm - Operational Efficiency	172,000	355,000	527,000
Total Capital Proposals \$		73,209,000	\$ 66,119,000	\$ 139,328,000

**2027-2028
Utility Operating Budget
Proposals**

Proposal Title	Operating Transfer to CIP		
Proposal Number	140.39NA	Strategic Target Area	N/A
Proposal Budget (2027-2028)	\$ 111,170,003	Staffing	0.00 FTEs / 0.00 LTEs

Executive Summary

The objective of financial planning for long-term capital investment is grounded on the principles of smooth rate transitions, maintaining high credit ratings, providing for financial flexibility and achieving inter-generational equity (City Comprehensive Financial Management Policies 10.1.II.A). Consistent with this policy, the vast majority of funding for Utilities’ capital projects is provided by monthly transfer of rate revenues to the Utility Capital Investment Program. The amount of funding is determined by projecting the capital program’s long-term cash flow requirements in a manner that result in smooth annual rate transitions while addressing short- and long-term rate impacts. This proposal establishes the annual transfers to the CIP in accordance with this policy.

Significant Changes / New Investments

Transfers to the capital program are consistent with prior budgets and are sufficient to fund the proposed 6-year CIP.

Proposal Financial Summary

	Proposed 2027-2028 Budget			Proposal Staffing Summary		
	2027	2028	Total 2027-2028	2027	2028	
2026 Base Budget	\$ 52,374,232	\$ 58,795,771	\$ 111,170,003			
Technical Adjustment	-	-	-	Total FTEs	0.00	0.00
Inflationary Increase	-	-	-	Total LTEs	0.00	0.00
Investment List	-	-	-			
Total	\$ 52,374,232	\$ 58,795,771	\$ 111,170,003	Total	0.00	0.00

Performance Measures and Targets

Metric	Description	2027-2028 Budget	
		2027 Target	2028 Target
140.0117	Utilities: CIP Actual Expenditures versus Budget - Water	85%	85%
140.0118	Utilities: CIP Actual Expenditures versus Budget - Wastewater	85%	85%

Proposal Title	Operating Transfer to R&R		
Proposal Number	140.48NA	Strategic Target Area	N/A
Proposal Budget (2027-2028)	\$ 55,179,277	Staffing	0.00 FTEs / 0.00 LTEs

Executive Summary

Established by the City Council in 1995, and memorialized in the City’s Comprehensive Financial Management Policy 10.1.II.D, the Utility Capital Facilities Renewals and Replacements (R&R) account proactively sets aside funds each year to replace the City’s utility infrastructure as it ages, thereby avoiding the need for large rate spikes and ensuring that each generation of ratepayers pays its fair share of the burden of replacing these systems. Bellevue Utilities has infrastructure with a replacement value of about \$10 billion across the three piped utilities. This proposal represents the annual transfer of rate revenue to fund future capital renewals and replacements consistent with this financial policy.

Significant Changes / New Investments

Transfers to the Renewal and Replacement fund are consistent with prior budgets and are sufficient to fund long term asset replacements.

Proposal Financial Summary

	Proposed 2027-2028 Budget			Proposal Staffing Summary		
	2027	2028	Total 2027-2028	2027	2028	
2026 Base Budget	\$ 27,071,462	\$ 28,107,815	\$ 55,179,277			
Technical Adjustment	-	-	-	Total FTEs	0.00	0.00
Inflationary Increase	-	-	-	Total LTEs	0.00	0.00
Investment List	-	-	-			
Total	\$ 27,071,462	\$ 28,107,815	\$ 55,179,277	Total	0.00	0.00

Performance Measures and Targets

Metric	Description	2027-2028 Budget	
		2027 Target	2028 Target
140.0121	Utilities: Percentage to target: Renewal & Replacement contribution for Water Utility	100%	100%
140.0122	Utilities: Percentage to target: Renewal & Replacement contribution for Wastewater Utility	100%	100%

Proposal Title	Utilities Department Management, Fiscal, and Systems Support		
Proposal Number	140.72NA	Strategic Target Area	High Performance Government
Proposal Budget (2027-2028)	\$ 15,424,464	Staffing	16.20 FTEs / 2.00 LTEs

Executive Summary

This proposal consists of Utilities’ Management, Fiscal, and Systems Support functions, effectively managing four lines of business: water, sewer, storm water, and solid waste collection. As a self-supporting enterprise with more than 75-year planning horizon, this large and complex department represents a diverse service portfolio requiring strategic vision, vigilant financial management, and sophisticated technology solutions to sustain essential infrastructure serving the community.

Significant Changes / New Investments

Changes to this proposal include:
 Implementation of Cayenta’s Cayla AI tool to provide fast, consistent, AI powered customer service across multiple channels. The solution addresses long wait times, agent churn, inconsistent peak-time service, and customer demand for self-service. It includes four automated workflows and CIS integration to support scalable customer operations ahead of utility monthly billing.
 Replacement of the City’s end-of-life GIS Geometric Network with ESRI’s Utility Network platform to sustain utility operations. This transition ensures continued system support, improves data integrity, and enables reliable asset management, modeling, and operational decision-making across water, wastewater, and storm systems.
 Conversion of one LTE Engineering Technician position to a FTE position to sustain GIS data maintenance and system support for Utilities. This role ensures accurate, up-to-date asset records used for operations, emergency response, and planning, while maintaining service levels and supporting ongoing system modernization efforts.

Proposal Financial Summary

	Proposed 2027-2028 Budget			Proposal Staffing Summary		
	2027	2028	Total 2027-2028	2027	2028	
2026 Base Budget	\$ 5,011,122	\$ 5,023,007	\$ 10,034,129			
Technical Adjustment	1,568,433	2,849,601	4,418,034	Total FTEs	16.20	16.20
Inflationary Increase	156,559	241,265	397,824	Total LTEs	2.00	2.00
Investment List	435,049	139,428	574,477			
Total	\$ 7,171,163	\$ 8,253,302	\$ 15,424,464	Total	18.20	18.20

Performance Measures and Targets

Metric	Description	2027-2028 Budget	
		2027 Target	2028 Target
140.0306	Utilities: Utilities services customer satisfaction survey - (Citywide citizen survey)	85%	85%

Proposal Title	Wholesale Costs and Taxes		
Proposal Number	140.73NA	Strategic Target Area	Community Safety & Health
Proposal Budget (2027-2028)	\$ 224,397,440	Staffing	0.00 FTEs / 0.00 LTEs

Executive Summary

This proposal includes costs for drinking water and Regional Capital Facilities Charges (RCFC) via Cascade Water Alliance; sewage treatment and disposal services via King County Wastewater Treatment Division; and State Business and Occupation tax, State and Local Utilities taxes, and franchise fees for neighboring communities to provide water and wastewater services in their respective jurisdictions. These costs are all passed through to rate payers per City Financial Management Policies.

Significant Changes / New Investments

Cascade Water Alliance anticipates annual cost increases to the city of 9.3 percent and 9.0 percent in 2027 and 2028 respectively for wholesale water supply. The forecasted annual cost increases for water supply are significantly higher than the city's 2025-2026 mid-biennium forecast. Cascade's updated cost forecast includes an early estimate of the capital funding required for Phase 1 of the Cascade Supply Program (\$1.35 billion). King County anticipates annual 12.75 percent wholesale wastewater treatment cost increases for 2027 and 2028, which are primarily due to regulatory requirements, growth-related demand, and capital investments. These projected cost increases are consistent with the city's 2025-2026 mid-biennium forecast.

Proposal Financial Summary

	Proposed 2027-2028 Budget			Proposal Staffing Summary		
	2027	2028	Total 2027-2028	2027	2028	
2026 Base Budget	\$ 95,262,988	\$ 95,262,988	\$ 190,525,976			
Technical Adjustment	-	-	-	Total FTEs	0.00	0.00
Inflationary Increase	11,164,947	22,706,518	33,871,464	Total LTEs	0.00	0.00
Investment List	-	-	-			
Total	\$ 106,427,935	\$ 117,969,506	\$ 224,397,440	Total	0.00	0.00

Performance Measures and Targets

Metric	Description	2027-2028 Budget	
		2027 Target	2028 Target
140.0412	Utilities: Number of years for which projected water supply is sufficient to meet future water demand	33	32
140.0413	Utilities: Number of years projected wastewater disposal needs are secured	9	8

Proposal Title	Capital Project Delivery and Asset Management		
Proposal Number	140.74NA	Strategic Target Area	High Quality Built & Natural Environment
Proposal Budget (2027-2028)	\$ 13,029,074	Staffing	46.15 FTEs / 0.00 LTEs

Executive Summary

This proposal funds internal labor resources to implement the proposed 2025-2034 Utilities Capital Investment Program (CIP). Utilities performs system planning work, using asset management principles, to deliver capital projects and meet our customers' needs at the lowest infrastructure life-cycle cost. We deliver CIP projects to continue providing water, sewer, and stormwater services to our customers, and to protect and enhance the health of Bellevue's streams, lakes and wetlands.

Significant Changes / New Investments

Changes to this proposal include:

Extension of two LTE Skilled Worker positions to complete AMI upgrades for ~2,000 customers currently require bi-monthly manual reads. Completing these upgrades eliminates ~12,000 annual manual reads, enables daily usage visibility, supports leak detection alerts, and ensures equitable service across all customers.

Addition of one full-time Program Analyst to sustain and advance Utilities' Asset Management program by maintaining critical data, models, and decision-support tools, ensuring accurate risk-based planning, capital investment prioritization, and long-term financial forecasting to support reliable utility services at the lowest lifecycle cost.

Consolidation of two part-time positions and associated temporary salary budget into one full-time Environmental Scientist position. This change improves recruitment and retention, reduces reliance on higher-cost consultants, and provides consistent in-house expertise to support environmental monitoring, capital projects, and long-term planning.

Proposal Financial Summary

	Proposed 2027-2028 Budget			Proposal Staffing Summary		
	2027	2028	Total 2027-2028	2027	2028	
2026 Base Budget	\$ 6,224,795	\$ 6,456,437	\$ 12,681,233			
Technical Adjustment	-	-	-	Total FTEs	46.15	46.15
Inflationary Increase	101,738	28,526	130,263	Total LTEs	0.00	0.00
Investment List	106,409	111,169	217,578			
Total	\$ 6,432,942	\$ 6,596,132	\$ 13,029,074	Total	46.15	46.15

Performance Measures and Targets

Metric	Description	2027-2028 Budget	
		2027 Target	2028 Target
140.0422	Utilities: Percent of CIP projects completed within 3 months of estimated completion date	80%	80%

Proposal Title	Water System Maintenance & Repair		
Proposal Number	140.75NA	Strategic Target Area	Community Safety & Health
Proposal Budget (2027-2028)	\$ 16,290,751	Staffing	32.15 FTEs / 3.00 LTEs

Executive Summary

This proposal preserves and enhances Bellevue’s water utility infrastructure through maintenance, upgrades, and innovative monitoring, ensuring reliable water supply and regulatory compliance. This includes water main and service line repair; distribution system maintenance; pump station, reservoir, and pressure reducing valve maintenance; meter repair and replacement; Advanced Metering Infrastructure (AMI) operations and maintenance; service installation and upgrade; and equipment replacement.

Significant Changes / New Investments

Changes to this proposal include:
 Conversion of two Limited Term Employees (LTEs) that expire in 2027 to full-time Meter Technician positions to sustain ongoing manual meter reading, validation, and critical AMI system support functions, including reading of isolated meters, field-level troubleshooting, maintenance, and issue resolution for AMI hardware and communication components.
 Renewal of two Limited Term Employee (LTE) Maintenance Aide positions to sustain Bellevue Utilities’ long-standing workforce development program. This program provides a structured entry pathway into utility operations by training and evaluating candidates across water, wastewater, and stormwater systems, creating a reliable internal pipeline of qualified applicants for critical full-time Skilled Worker positions.

Proposal Financial Summary

	Proposed 2027-2028 Budget			Proposal Staffing Summary		
	2027	2028	Total 2027-2028	2027	2028	
2026 Base Budget	\$ 7,234,794	\$ 7,393,557	\$ 14,628,351			
Technical Adjustment	(7,522)	(19,522)	(27,044)	Total FTEs	32.15	32.15
Inflationary Increase	409,094	425,152	834,245	Total LTEs	3.00	3.00
Investment List	419,991	435,207	855,199			
Total	\$ 8,056,357	\$ 8,234,394	\$ 16,290,751	Total	35.15	35.15

Performance Measures and Targets

Metric	Description	2027-2028 Budget	
		2027 Target	2028 Target
140.0216	Utilities: Number of fire hydrants that fail fireflow delivery at time of inspection	0	0
140.0235f	Utilities: Percent of commercial meters that meet accuracy standards at the time of the test	85%	85%

Proposal Title	Sewer System Maintenance & Repair		
Proposal Number	140.76NA	Strategic Target Area	Community Safety & Health
Proposal Budget (2027-2028)	\$ 10,802,198	Staffing	26.70 FTEs / 2.00 LTEs

Executive Summary

Focused on enhancing the City’s sewer infrastructure, this proposal maintains and repairs the sewer system for optimal performance. It underscores our commitment to public health, environmental protection, and equitable service, ensuring all communities benefit from robust sewer operations. This includes sewer main, lateral, and manhole repair; condition assessments and monitoring; mainline preventive maintenance; pump station maintenance, operations, and repair; and equipment replacement.

Significant Changes / New Investments

Inflationary adjustments and budget realignment only.

Proposal Financial Summary

	Proposed 2027-2028 Budget			Proposal Staffing Summary		
	2027	2028	Total 2027-2028	2027	2028	
2026 Base Budget	\$ 5,107,236	\$ 5,242,475	\$ 10,349,711			
Technical Adjustment	(25,000)	(25,000)	(50,000)	Total FTEs	26.70	26.70
Inflationary Increase	172,644	179,628	352,272	Total LTEs	2.00	2.00
Investment List	73,967	76,248	150,215			
Total	\$ 5,328,847	\$ 5,473,351	\$ 10,802,198	Total	28.70	28.70

Performance Measures and Targets

Metric	Description	2027-2028 Budget	
		2027 Target	2028 Target
140.0430f	Utilities: Wastewater overflow events per 100 miles of pipe	4	4
140.0195	Utilities: Linear feet of wastewater condition assessment performed	275,000	275,000

Proposal Title	Storm System Maintenance & Repair		
Proposal Number	140.77NA	Strategic Target Area	Community Safety & Health
Proposal Budget (2027-2028)	\$ 8,553,955	Staffing	19.70 FTEs / 0.00 LTEs

Executive Summary

The City's Storm and Surface Water System includes over 400 miles of publicly owned pipes and 80 miles of streams, as well as open channels, catch basins, manholes, and detention and water quality treatment facilities, both above and below ground. This proposal provides system monitoring, inspection, cleaning, repair, and equipment replacement, which protects life, property, and the environment during major storm and flooding events, as well as reduces pollution entering streams and lakes.

Significant Changes / New Investments

Inflationary adjustments and budget realignment only.

Proposal Financial Summary

	Proposed 2027-2028 Budget			Proposal Staffing Summary		
	2027	2028	Total 2027-2028	2027	2028	
2026 Base Budget	\$ 4,280,358	\$ 4,372,484	\$ 8,652,842			
Technical Adjustment	(39,573)	(28,912)	(68,485)	Total FTEs	19.70	19.70
Inflationary Increase	75,022	80,341	155,363	Total LTEs	0.00	0.00
Investment List	(94,727)	(91,038)	(185,765)			
Total	\$ 4,221,080	\$ 4,332,875	\$ 8,553,955	Total	19.70	19.70

Performance Measures and Targets

Metric	Description	2027-2028 Budget	
		2027 Target	2028 Target
140.0294	Utilities: Number of surface water pipe defects identified through condition assessment activities r	0	0
140.0289	Utilities: Number of surface water claims paid due to system failure	0	0

Proposal Title	Water Quality & Pollution Prevention		
Proposal Number	140.78NA	Strategic Target Area	High Quality Built & Natural Environment
Proposal Budget (2027-2028)	\$ 5,085,505	Staffing	10.00 FTEs / 0.00 LTEs

Executive Summary

This proposal represents Water Quality and Regulatory Compliance programs across Water, Sewer, and Storm and Surface Water utilities, including Drinking Water Quality; Cross Connection; Fats, Oils & Grease (FOG); Private Drainage Inspection; Source Control; and Illicit Discharge Detection and Elimination (IDDE). These programs ensure compliance with regulatory requirements and ensure private infrastructure operates as designed and is maintained according to local, state, and federal standards.

Significant Changes / New Investments

Inflationary adjustments and budget realignment only.

Proposal Financial Summary

	Proposed 2027-2028 Budget			Proposal Staffing Summary		
	2027	2028	Total 2027-2028	2027	2028	
2026 Base Budget	\$ 2,519,300	\$ 2,597,025	\$ 5,116,325			
Technical Adjustment	(15,410)	(15,410)	(30,820)	Total FTEs	10.00	10.00
Inflationary Increase	-	-	-	Total LTEs	0.00	0.00
Investment List	-	-	-			
Total	\$ 2,503,890	\$ 2,581,615	\$ 5,085,505	Total	10.00	10.00

Performance Measures and Targets

Metric	Description	2027-2028 Budget	
		2027 Target	2028 Target
140.0270	Utilities: Compliant with all Surface Water Regulatory Requirements	100.0%	100.0%
140.0265f	Utilities: Number of drinking water quality complaints per 1,000 water service connections	0	0

Proposal Title	Customer-Facing Service Programs		
Proposal Number	140.79NA	Strategic Target Area	Community Safety & Health
Proposal Budget (2027-2028)	\$ 4,348,921	Staffing	13.15 FTEs / 2.00 LTEs

Executive Summary

Utilities offers exceptional service, including external-facing Utility Locate and Customer Service and Billing programs. This proposal provides resources for Utilities to mark and protect about 1,500 miles of underground City infrastructure. The proposal also funds water, sewer, and stormwater billing to about 36,000 residential accounts plus 2,000 commercial/multifamily accounts. This generates revenue of about \$160 million for Utilities and taxes of over \$11.3 million for the General Fund.

Significant Changes / New Investments

Extension of two LTEs to sustain utility billing and customer service operations following major system and process changes. These positions maintain current service levels, support increased call volumes, and ensure timely customer assistance related to billing, accounts, and new services.

Proposal Financial Summary

	Proposed 2027-2028 Budget			Proposal Staffing Summary		
	2027	2028	Total 2027-2028	2027	2028	
2026 Base Budget	\$ 2,271,503	\$ 2,346,929	\$ 4,618,432			
Technical Adjustment	(245,132)	(245,132)	(490,264)	Total FTEs	13.15	13.15
Inflationary Increase	-	-	-	Total LTEs	2.00	2.00
Investment List	220,753	-	220,753			
Total	\$ 2,247,124	\$ 2,101,797	\$ 4,348,921	Total	15.15	15.15

Performance Measures and Targets

Metric	Description	2027-2028 Budget	
		2027 Target	2028 Target
140.0248f	Utilities: Percent of locates performed within mandated deadlines	100%	100%
140.0306	Utilities: Utilities services customer satisfaction survey - (Citywide citizen survey)	85%	85%

Proposal Title	Utility Bill Assistance Program		
Proposal Number	140.80NA	Strategic Target Area	Thriving People & Communities
Proposal Budget (2027-2028)	\$ 5,053,887	Staffing	0.95 FTEs / 2.00 LTEs

Executive Summary

This proposal includes financial relief through four programs, providing both short- and long-term assistance. Emergency Assistance and Neighbors Helping Neighbors represent short-term assistance based on income and account status. Direct and indirect bill assistance programs represent long-term assistance to low-income seniors, disabled residents, and those undergoing in-home dialysis. These programs ensure the community receives essential utilities regardless of financial circumstances.

Significant Changes / New Investments

Expansion of the long-term utility bill assistance program to include senior low-income and/or permanently disabled residents with annual household income at or below 80 percent of the area median income and all low-income and/or permanently disabled residents with annual household income at or below 50 percent of the area median income. The proposed changes are expected to offer assistance to potentially an additional 11,000 households in Bellevue. These changes respond to a request from City Council and the Environmental Services Commission for options to expand bill assistance in Bellevue.

Proposal Financial Summary

	Proposed 2027-2028 Budget			Proposal Staffing Summary		
	2027	2028	Total 2027-2028	2027	2028	
2026 Base Budget	\$ 892,378	\$ 899,414	\$ 1,791,791			
Technical Adjustment	-	-	-	Total FTEs	0.95	0.95
Inflationary Increase	-	-	-	Total LTEs	2.00	2.00
Investment List	1,540,540	1,721,555	3,262,095			
Total	\$ 2,432,918	\$ 2,620,969	\$ 5,053,887	Total	2.95	2.95

Performance Measures and Targets

Metric	Description	2027-2028 Budget	
		2027 Target	2028 Target
140.0537	# of applications received - Utility Bill Assistance Program	1,150	1,150

Proposal Title	Solid Waste Management, Waste Prevention, and Conservation		
Proposal Number	140.81NA	Strategic Target Area	Community Safety & Health
Proposal Budget (2027-2028)	\$ 2,216,431	Staffing	3.40 FTEs / 0.00 LTEs

Executive Summary

Conservation is critical to public health and maintaining the City’s appearance while promoting economic viability and the sustainability of our local, regional, and global environment. This proposal governs local outreach, education, and assistance programs as well as two essential conservation efforts in water, through the Cascade Water Alliance, and in solid waste (e.g., garbage, recyclables, compostables), through Republic Services.

Significant Changes / New Investments

Expansion of eligibility for solid waste bill assistance to align with existing utility assistance programs and ensure equitable access for approximately 600 multi-family households currently excluded from the solid waste bill assistance program. This change improves program eligibility and provides comparable support across all utility services.

Proposal Financial Summary

	Proposed 2027-2028 Budget			Proposal Staffing Summary		
	2027	2028	Total 2027-2028	2027	2028	
2026 Base Budget	\$ 996,735	\$ 1,021,697	\$ 2,018,431			
Technical Adjustment	(42,000)	(40,000)	(82,000)	Total FTEs	3.40	3.40
Inflationary Increase	-	-	-	Total LTEs	0.00	0.00
Investment List	125,000	155,000	280,000			
Total	\$ 1,079,735	\$ 1,136,697	\$ 2,216,431	Total	3.40	3.40

Performance Measures and Targets

Metric	Description	2027-2028 Budget	
		2027 Target	2028 Target
140.0433	Utilities: Achieve overall recycling rate of 50% for contracted solid waste services	50.0%	50.0%

Proposal Title	Payments to General Fund (Interfunds)		
Proposal Number	999.XXNA	Strategic Target Area	N/A
Proposal Budget (2027-2028)	\$ 34,911,129	Staffing	0.00 FTEs / 0.00 LTEs

Executive Summary

Interfund transactions represent the payment for services provided by other areas of City government to the Utilities Department. Examples of these services include City Attorney, Finance, Human Resources, and Civic Services. These central administrative services support utility functions.

Significant Changes / New Investments

Anticipated \$3.3M increase to general liability premiums across the utility funds in 2027 in response to two major drivers: The first is an increase to the expected cost of citywide liability claims and required reserves for future claims. The second is a significant expected increase to the City's excess liability premiums next year.

Proposal Financial Summary

	Proposed 2027-2028 Budget			Proposal Staffing Summary		
	2027	2028	Total 2027-2028	2027	2028	
2026 Base Budget	\$ 12,776,187	\$ 12,040,976	\$ 24,817,162			
BSA	-	-	-	Total FTEs	0.00	0.00
Inflationary Increase	-	-	-	Total LTEs	0.00	0.00
Interfunds	5,057,045	5,036,922	10,093,967			
Total	\$ 17,833,232	\$ 17,077,898	\$ 34,911,129	Total	0.00	0.00

Performance Measures and Targets

Metric	Description	2027-2028 Budget	
		2027 Target	2028 Target

**2027-2028
Development Services Budget
Proposals**

Proposal Title	Development Services Information Delivery		
Proposal Number	110.01NA	Strategic Target Area	High Performance Government
Proposal Budget (2027-2028)	\$ 1,260,205	Staffing	3.50 FTEs / 0.00 LTEs

Executive Summary

This proposal includes delivery of information to customers on a wide range of topics that include use of property, public and private development, codes and standards, inspection services, code complaints, development records, permit processes, fees, and more. Quality and timely responses are delivered via multiple methods of communication that includes website content, phone, email, virtual meetings, and in-person discussion to ensure equitable access to information related to DS functions.

Significant Changes / New Investments

Inflationary adjustments and budget realignment only.

Proposal Financial Summary

	Proposed 2027-2028 Budget			Proposal Staffing Summary		
	2027	2028	Total 2027-2028	2027	2028	
2026 Base Budget	\$ 616,718	\$ 643,487	\$ 1,260,205			
Technical Adjustment	-	-	-	Total FTEs	3.50	3.50
Inflationary Increase	-	-	-	Total LTEs	0.00	0.00
Investment List	-	-	-			
Total	\$ 616,718	\$ 643,487	\$ 1,260,205	Total	3.50	3.50

Performance Measures and Targets

Metric	Description	2027-2028 Budget	
		2027 Target	2028 Target
110.0037	Total hours spent on Public Information	14,000	14,000

Proposal Title	Policy Implementation Code Amendments & Consulting Service		
Proposal Number	110.02NA	Strategic Target Area	High Performance Government
Proposal Budget (2027-2028)	\$ 716,171	Staffing	1.58 FTEs / 0.00 LTEs

Executive Summary

The policy development function of DS provides resources to meet community needs by implementing strategic growth plans (Wilburton, BelRed), state/federal mandates (Urban Housing Supply legislation, I-Codes). It aligns regional plans (Eastlink, Eastrail) with Council vision. Delivering on commitments (AHS, Econ. Dev. Strategy, Env. Stewardship Initiative) maintains public trust and ensures customer-focused service. This proposal covers staff time, outside services and code/policy implementation.

Significant Changes / New Investments

Inflationary adjustments and budget realignment only.

Proposal Financial Summary

	Proposed 2027-2028 Budget			Proposal Staffing Summary		
	2027	2028	Total 2027-2028	2027	2028	
2026 Base Budget	\$ 350,714	\$ 365,457	\$ 716,171			
Technical Adjustment	-	-	-	Total FTEs	1.58	1.58
Inflationary Increase	-	-	-	Total LTEs	0.00	0.00
Investment List	-	-	-			
Total	\$ 350,714	\$ 365,457	\$ 716,171	Total	1.58	1.58

Performance Measures and Targets

Metric	Description	2027-2028 Budget	
		2027 Target	2028 Target
115.3074	Percentage of residents who agree the City's land use planning efforts are somewhat or extremely ope	75%	75%
115.3001	Percent of residents who agree or strongly agree that Bellevue is doing a good job planning for grow	0%	0%

Proposal Title	Development Services Review Services		
Proposal Number	110.03NA	Strategic Target Area	High Quality Built & Natural Environment
Proposal Budget (2027-2028)	\$ 1,705,846	Staffing	4.60 FTEs / 0.00 LTEs

Executive Summary

Development Services (DS) reviews designs and applications for development projects for conformance with adopted local, state, and national codes. DS issues 14,000 to 16,000 permits per year that contribute to the economic prosperity of the City. The goals of DS review are to ensure that buildings are safe, and designs meet the community vision, the environment is protected, traffic impact is managed, and new infrastructure meets the city’s standards, while providing excellent customer service.

Significant Changes / New Investments

Inflationary adjustments and budget realignment only.

Proposal Financial Summary

	Proposed 2027-2028 Budget			Proposal Staffing Summary		
	2027	2028	Total 2027-2028	2027	2028	
2026 Base Budget	\$ 834,829	\$ 871,017	\$ 1,705,846			
Technical Adjustment	-	-	-	Total FTEs	4.60	4.60
Inflationary Increase	-	-	-	Total LTEs	0.00	0.00
Investment List	-	-	-			
Total	\$ 834,829	\$ 871,017	\$ 1,705,846	Total	4.60	4.60

Performance Measures and Targets

Metric	Description	2027-2028 Budget	
		2027 Target	2028 Target
110.0041	Average number of revisions cycle per single family permit application	3	3
110.0025	Percentage of permits meeting their First Review Decision timelines target	80%	80%

Proposal Title	Development Services Inspection Services		
Proposal Number	110.04NA	Strategic Target Area	High Quality Built & Natural Environment
Proposal Budget (2027-2028)	\$ 1,662,928	Staffing	5.92 FTEs / 0.00 LTEs

Executive Summary

This proposal provides for a high-quality built and natural environment supported by departmental inspection services of all development-related construction activity to provide safe buildings, appropriate construction of public infrastructure, and protection of property & the environment while supporting economic development & competitiveness. Inspection service levels are sustained through development cycles by adjusting staffing based on service demand & supporting permit fee revenue.

Significant Changes / New Investments

Inflationary adjustments and budget realignment only.

Proposal Financial Summary

	Proposed 2027-2028 Budget			Proposal Staffing Summary		
	2027	2028	Total 2027-2028	2027	2028	
2026 Base Budget	\$ 817,231	\$ 845,696	\$ 1,662,928			
Technical Adjustment	-	-	-	Total FTEs	5.92	5.92
Inflationary Increase	-	-	-	Total LTEs	0.00	0.00
Investment List	-	-	-			
Total	\$ 817,231	\$ 845,696	\$ 1,662,928	Total	5.92	5.92

Performance Measures and Targets

Metric	Description	2027-2028 Budget	
		2027 Target	2028 Target
110.0034	Percentage of inspection results posted on the same day performed	100%	100%
110.0042	Building Code Effectiveness Grading Schedule (BCEGS) ratings for Bellevue.	2	2

**2027-2028
Capital Investment Program Budget
Proposals**

Proposal Title	Water - Replacement of Aging Infrastructure		
Proposal Number	140.02-PRGM	Strategic Target Area	High Quality Built & Natural Environment
Proposal Budget (2027-2028)	\$ 81,217,000	Staffing	0.00 FTEs / 0.00 LTEs

Executive Summary

This proposal funds Water Utilities Capital Investment Program (CIP) renewal and replacement projects for aging drinking water infrastructure. Most of the water system is more than halfway through its useful life. This proposal implements Utilities' water system renewal and replacement by funding capital programs for each major type of water system component, right-sized for proactive, sustainable water system management, to maintain established service levels at the lowest life-cycle cost.

Significant Changes / New Investments

Significant inflationary cost increases and acceleration of Water Main replacement program schedule.

Proposal Financial Summary

	Proposed 2027-2028 Budget			Proposal Staffing Summary		
	2027	2028	Total 2027-2028	2027	2028	
2026 Base Budget	\$ 49,334,000	\$ 31,883,000	\$ 81,217,000			
Technical Adjustment	-	-	-	Total FTEs	0.00	0.00
Inflationary Increase	-	-	-	Total LTEs	0.00	0.00
Investment List	-	-	-			
Total	\$ 49,334,000	\$ 31,883,000	\$ 81,217,000	Total	0.00	0.00

Performance Measures and Targets

Metric	Description	2027-2028 Budget	
		2027 Target	2028 Target
140.0082f	Utilities: Condition related water main failures per 100 miles of water main	7.5	7.5

Proposal Title	Sewer - Replacement of Aging Infrastructure		
Proposal Number	140.03-PRGM	Strategic Target Area	High Quality Built & Natural Environment
Proposal Budget (2027-2028)	\$ 14,816,000	Staffing	0.00 FTEs / 0.00 LTEs

Executive Summary

This proposal is to fund Sewer Utilities Capital Investment Program (CIP) renewal and replacement projects for aging sewer system infrastructure. Much of the sewer system is more than halfway through its useful life. This proposal implements Utilities’ long-term renewal and replacement strategy by funding capital programs for each major type of sewer system, to maintain operational reliability, ensure public health and safety for the community and to protect the environment.

Significant Changes / New Investments

Addition of new projects and construction funding for several projects included in the prior CIP Plan with design funding only.

Proposal Financial Summary

	Proposed 2027-2028 Budget			Proposal Staffing Summary		
	2027	2028	Total 2027-2028	2027	2028	
2026 Base Budget	\$ 4,810,000	\$ 10,006,000	\$ 14,816,000			
Technical Adjustment	-	-	-	Total FTEs	0.00	0.00
Inflationary Increase	-	-	-	Total LTEs	0.00	0.00
Investment List	-	-	-			
Total	\$ 4,810,000	\$ 10,006,000	\$ 14,816,000	Total	0.00	0.00

Performance Measures and Targets

Metric	Description	2027-2028 Budget	
		2027 Target	2028 Target
140.0430f	Utilities: Wastewater overflow events per 100 miles of pipe	4	4

Proposal Title	Storm - Replacement of Aging Infrastructure		
Proposal Number	140.04-PRGM	Strategic Target Area	High Quality Built & Natural Environment
Proposal Budget (2027-2028)	\$ 12,181,000	Staffing	0.00 FTEs / 0.00 LTEs

Executive Summary

This proposal funds Storm Utilities Capital Investment Program (CIP) replacement or rehabilitation of aging stormwater system infrastructure. This proposal implements Utilities’ long term stormwater management strategy by funding CIP programs for the replacement and rehabilitation of storm pipes, culverts, and other storm infrastructure elements at the lowest life-cycle cost, while maintaining established service levels, for sustainable storm system management.

Significant Changes / New Investments

Addition of new projects and inflationary cost increases.

Proposal Financial Summary

	Proposed 2027-2028 Budget			Proposal Staffing Summary		
	2027	2028	Total 2027-2028	2027	2028	
2026 Base Budget	\$ 6,535,000	\$ 5,646,000	\$ 12,181,000			
Technical Adjustment	-	-	-	Total FTEs	0.00	0.00
Inflationary Increase	-	-	-	Total LTEs	0.00	0.00
Investment List	-	-	-			
Total	\$ 6,535,000	\$ 5,646,000	\$ 12,181,000	Total	0.00	0.00

Performance Measures and Targets

Metric	Description	2027-2028 Budget	
		2027 Target	2028 Target
140.0305	Utilities: Structural flooding occurrences for storms less than a 100 year storm event (Storm Water)	5	5

Proposal Title	Water - Capacity for Growth		
Proposal Number	140.05-PRGM	Strategic Target Area	High Quality Built & Natural Environment
Proposal Budget (2027-2028)	\$ 8,987,000	Staffing	0.00 FTEs / 0.00 LTEs

Executive Summary

This proposal funds water and sewer utility capital projects to increase utility system capacity and ensure that utility infrastructure is in place to accommodate the City's planned growth. The proposed projects will design and construct a new reservoir and associated infrastructure to provide additional drinking water storage needed in Downtown, Bel-Red, and Wilburton Neighborhoods. Also funds capital projects to expand sewer utility services in areas of the City that are not currently served.

Significant Changes / New Investments

Additional funding for new reservoir and associated infrastructures needed to provide drinking water storage for planned population growth in Downtown, Bel-Red, and Wilburton areas.

Proposal Financial Summary

	Proposed 2027-2028 Budget			Proposal Staffing Summary		
	2027	2028	Total 2027-2028	2027	2028	
2026 Base Budget	\$ 331,000	\$ 8,656,000	\$ 8,987,000			
Technical Adjustment	-	-	-	Total FTEs	0.00	0.00
Inflationary Increase	-	-	-	Total LTEs	0.00	0.00
Investment List	-	-	-			
Total	\$ 331,000	\$ 8,656,000	\$ 8,987,000	Total	0.00	0.00

Performance Measures and Targets

Metric	Description	2027-2028 Budget	
		2027 Target	2028 Target
140.0467	Utilities: Downtown/Bel-Red reservoir volume above required minimum (in MG)	2	2

Proposal Title	Storm - Environmental Preservation		
Proposal Number	140.08-PRGM	Strategic Target Area	High Quality Built & Natural Environment
Proposal Budget (2027-2028)	\$ 16,710,000	Staffing	0.00 FTEs / 0.00 LTEs

Executive Summary

This proposal funds Utility capital projects focused on environmental preservation and restoration of Bellevue’s streams, lakes, and wetlands. It includes on-going programs intended to protect surface water quality and improve stream health, support fish and wildlife habitat and protect the environment. These projects guard against harmful environmental impacts to our valuable aquatic resources and improve natural stream function for our community’s enjoyment now and into the future.

Significant Changes / New Investments

Addition of several new projects in flood reduction and water quality improvement programs, while continuing to fund fish passage and stream improvement projects to preserve and protect our natural resources.

Proposal Financial Summary

	Proposed 2027-2028 Budget			Proposal Staffing Summary		
	2027	2028	Total 2027-2028	2027	2028	
2026 Base Budget	\$ 8,403,000	\$ 8,307,000	\$ 16,710,000			
Technical Adjustment	-	-	-	Total FTEs	0.00	0.00
Inflationary Increase	-	-	-	Total LTEs	0.00	0.00
Investment List	-	-	-			
Total	\$ 8,403,000	\$ 8,307,000	\$ 16,710,000	Total	0.00	0.00

Performance Measures and Targets

Metric	Description	2027-2028 Budget	
		2027 Target	2028 Target
140.0539	Stream Health - Water Quality	35	35

Proposal Title	Water - Operational Efficiency		
Proposal Number	140.70-PRGM	Strategic Target Area	High Quality Built & Natural Environment
Proposal Budget (2027-2028)	\$ 2,536,000	Staffing	0.00 FTEs / 0.00 LTEs

Executive Summary

As Bellevue grows, there’s a critical need for new Operations & Maintenance (O&M) Facilities to ensure that Utilities can continue to serve the community’s utility needs efficiently. Current service locations are functioning at or near capacity, posing a significant risk for not meeting Utilities’ growing operational needs. To address this, Utilities developed a long-range M&O Facilities Master Plan which recommended proceeding with property acquisition and site development for new facilities.

Significant Changes / New Investments

Inflationary adjustments and budget realignment only.

Proposal Financial Summary

	Proposed 2027-2028 Budget			Proposal Staffing Summary		
	2027	2028	Total 2027-2028	2027	2028	
2026 Base Budget	\$ 2,182,000	\$ 354,000	\$ 2,536,000			
Technical Adjustment	-	-	-	Total FTEs	0.00	0.00
Inflationary Increase	-	-	-	Total LTEs	0.00	0.00
Investment List	-	-	-			
Total	\$ 2,182,000	\$ 354,000	\$ 2,536,000	Total	0.00	0.00

Performance Measures and Targets

Metric	Description	2027-2028 Budget	
		2027 Target	2028 Target
140.0306	Utilities: Utilities services customer satisfaction survey - (Citywide citizen survey)	85%	85%

Proposal Title	Water - Emergency Water Supply		
Proposal Number	140.82-PRGM	Strategic Target Area	Community Safety & Health
Proposal Budget (2027-2028)	\$ 138,000	Staffing	0.00 FTEs / 0.00 LTEs

Executive Summary

This proposal funds retrofit of the city's water supply backbone with earthquake resistant pipes to mitigate against a long-term water outage due to an earthquake and will develop existing groundwater wells for emergency water supply. Rehabilitation work on 4 wells located in the Crossroads and Samena areas in Bellevue will increase access to groundwater, protect water quality and improve water capacity in an emergency. An emergency well siting study will also identify potential new well sites.

Significant Changes / New Investments

Inflationary adjustments and budget realignment only.

Proposal Financial Summary

	Proposed 2027-2028 Budget			Proposal Staffing Summary		
	2027	2028	Total 2027-2028	2027	2028	
2026 Base Budget	\$ -	\$ 138,000	\$ 138,000			
Technical Adjustment	-	-	-	Total FTEs	0.00	0.00
Inflationary Increase	-	-	-	Total LTEs	0.00	0.00
Investment List	-	-	-			
Total	\$ -	\$ 138,000	\$ 138,000	Total	0.00	0.00

Performance Measures and Targets

Metric	Description	2027-2028 Budget	
		2027 Target	2028 Target
140.0538	Backbone Watermain Replacement with Earthquake Resilient Pipe	50%	50%

Proposal Title	Sewer - Capacity for Growth		
Proposal Number	140.83-PRGM	Strategic Target Area	High Quality Built & Natural Environment
Proposal Budget (2027-2028)	\$ 476,000	Staffing	0.00 FTEs / 0.00 LTEs

Executive Summary

This proposal funds water and sewer utility capital projects to increase utility system capacity and ensure that utility infrastructure is in place to accommodate the City's planned growth. The proposed projects will design and construct a new reservoir and associated infrastructure to provide additional drinking water storage needed in Downtown, Bel-Red, and Wilburton Neighborhoods. Also funds capital projects to expand sewer utility services in areas of the City that are not currently served.

Significant Changes / New Investments

Inflationary adjustments and budget realignment only.

Proposal Financial Summary

	Proposed 2027-2028 Budget			Proposal Staffing Summary		
	2027	2028	Total 2027-2028	2027	2028	
2026 Base Budget	\$ 126,000	\$ 350,000	\$ 476,000			
Technical Adjustment	-	-	-	Total FTEs	0.00	0.00
Inflationary Increase	-	-	-	Total LTEs	0.00	0.00
Investment List	-	-	-			
Total	\$ 126,000	\$ 350,000	\$ 476,000	Total	0.00	0.00

Performance Measures and Targets

Metric	Description	2027-2028 Budget	
		2027 Target	2028 Target
140.0074	Utilities: Number of Wastewater Overflows due to System Capacity	0	0

Proposal Title	Sewer - Operational Efficiency		
Proposal Number	140.84-PRGM	Strategic Target Area	High Quality Built & Natural Environment
Proposal Budget (2027-2028)	\$ 1,740,000	Staffing	0.00 FTEs / 0.00 LTEs

Executive Summary

As Bellevue grows, there’s a critical need for new Operations & Maintenance (O&M) Facilities to ensure that Utilities can continue to serve the community’s utility needs efficiently. Current service locations are functioning at or near capacity, posing a significant risk for not meeting Utilities’ growing operational needs. To address this, Utilities developed a long-range M&O Facilities Master Plan which recommended proceeding with property acquisition and site development for new facilities.

Significant Changes / New Investments

Inflationary adjustments and budget realignment only.

Proposal Financial Summary

	Proposed 2027-2028 Budget			Proposal Staffing Summary		
	2027	2028	Total 2027-2028	2027	2028	
2026 Base Budget	\$ 1,316,000	\$ 424,000	\$ 1,740,000			
Technical Adjustment	-	-	-	Total FTEs	0.00	0.00
Inflationary Increase	-	-	-	Total LTEs	0.00	0.00
Investment List	-	-	-			
Total	\$ 1,316,000	\$ 424,000	\$ 1,740,000	Total	0.00	0.00

Performance Measures and Targets

Metric	Description	2027-2028 Budget	
		2027 Target	2028 Target
140.0306	Utilities: Utilities services customer satisfaction survey - (Citywide citizen survey)	85%	85%

Proposal Title	Storm - Operational Efficiency		
Proposal Number	140.85-PRGM	Strategic Target Area	High Quality Built & Natural Environment
Proposal Budget (2027-2028)	\$ 527,000	Staffing	0.00 FTEs / 0.00 LTEs

Executive Summary

As Bellevue grows, there’s a critical need for new Operations & Maintenance (O&M) Facilities to ensure that Utilities can continue to serve the community’s utility needs efficiently. Current service locations are functioning at or near capacity, posing a significant risk for not meeting Utilities’ growing operational needs. To address this, Utilities developed a long-range M&O Facilities Master Plan which recommended proceeding with property acquisition and site development for new facilities.

Significant Changes / New Investments

This is a new proposal to include the Stormwater fund in the long-range M&O Facilities Master Plan which recommended proceeding with property acquisition and site development for new maintenance facilities.

Proposal Financial Summary

	Proposed 2027-2028 Budget			Proposal Staffing Summary		
	2027	2028	Total 2027-2028	2027	2028	
2026 Base Budget	\$ 172,000	\$ 355,000	\$ 527,000			
Technical Adjustment	-	-	-	Total FTEs	0.00	0.00
Inflationary Increase	-	-	-	Total LTEs	0.00	0.00
Investment List	-	-	-			
Total	\$ 172,000	\$ 355,000	\$ 527,000	Total	0.00	0.00

Performance Measures and Targets

Metric	Description	2027-2028 Budget	
		2027 Target	2028 Target
140.0306	Utilities: Utilities services customer satisfaction survey - (Citywide citizen survey)	85%	85%