#### **Attachment A**

# CITY OF BELLEVUE UTILITIES DEPARTMENT

**Proposed 2025-2026 Budget Operating Budget Proposals** 

DATE: June 20, 2024

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## **Utilities Department 2025-2026 Operating Budget Proposals**

		Amended	Proposed	Amended	Proposed
Category / Proposal #	Title	2023-2024	2025-2026	2024 FTEs/LTEs	2025-2026 FTEs/LTEs
CIP SUPPORT					
Capital Related Operating B	udget Proposals				
140.74 Capital Projec	ct Delivery and Asset Management	\$9,769,394	\$10,890,949	43.55	48.55
140.39 Operating Tra	ansfer to CIP	\$70,422,000	\$59,771,000	-	-
140.48 Operating Tra	ansfer to R&R	\$48,231,731	\$80,108,813	-	-
Subtotal		\$128,423,125	\$150,770,762	43.55	48.55
Subtotal - CIP Support		\$128,423,125	\$150,770,762	43.55	48.55

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## Utilities Department 2025-2026 Operating Budget Proposals

		Amended	Proposed	Amended	Proposed
Category / Proposal #	Title	2023-2024	2025-2026	2024 FTEs/LTEs	2025-2026 FTEs/LTEs
WHOLESALE, TAXES, SUPPORT	SERVICES				
1. Wholesale, Taxes, and Franc	hise Fees				
140.73 Wholesale Costs	s and Taxes	\$168,422,845	\$184,478,125	-	-
2. Payments to General Fund (	Interfunds)				
999.01NA Interfunds BSAs		\$1,976,195	\$2,158,657	-	-
999.02NA Copy Center / Sa	atellite Copiers Rates	\$172,175	\$174,240	-	-
999.03NA Indirect Overhea	ad	\$6,880,881	\$8,569,580	-	-
999.11NA EERF		\$0	\$2,617	-	-
999.12NA ECS Maintenand	re e	\$148,782	\$150,939	-	-
999.13NA Motor Pool		\$139,117	\$50,436	-	-
999.14NA ERF Asset Mana	gement	\$233,778	\$262,143	-	-
999.15NA Fleet Maintenan	ice	\$1,809,637	\$1,858,190	-	-
999.16NA Fuel		\$479,202	\$524,295	-	-
999.20NA Facilities Rent		\$1,953,299	\$2,042,430	-	-
999.21NA Rideshare		\$0	\$72,236	-	-
999.22NA Facilities Rent M	lajor Maintenance	\$0	\$1,257,055	-	-
999.30NA ITD Operations		\$3,597,320	\$4,443,483	-	-
999.31NA ITD Replacemen	nt	\$383,814	\$345,177	-	-
999.40NA General Self Insi	urance	\$3,115,000	\$4,305,000	-	-
Subtotal		\$20,889,200	\$26,216,478	-	-
3. Operating Reserves					
140.40 Operating Reser	ves	\$72,469,602	\$73,759,552	-	-
Subtotal - Wholesale, Taxes, Su	upport Services, and Reserves	\$261,781,648	\$284,454,155	0.00	0.00

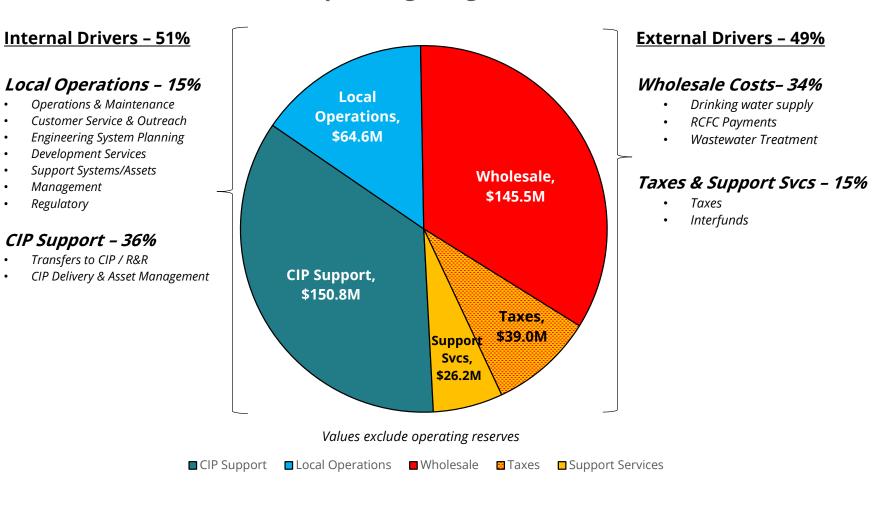
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## Utilities Department 2025-2026 Operating Budget Proposals

		Amended	Proposed	Amended	Proposed
Category / Proposal #	Title	2023-2024	2025-2026	2024 FTEs/LTEs	2025-2026 FTEs/LTEs
LOCAL OPERATIONS					
5. Customer Service / Outre	ach				
140.79 Customer-Fa	cing Service Programs	\$5,836,005	\$4,252,855	13.15	13.15
140.80 Utilities Rate	Relief Program	\$1,643,455	\$1,732,272	0.95	0.95
140.81 Solid Waste N	Management, Waste Prevention, and Conservation	\$2,372,344	\$2,632,152	2.90	2.90
Subtotal		\$9,851,804	\$8,617,280	17.00	17.00
6. Engineering - Developme	nt Services				
110.01NA Development	t Services Information Delivery	\$992,935	\$1,056,887	3.45	3.45
110.02NA Policy Implen	nentation Code Amendments & Consulting Service	\$551,708	\$603,240	1.58	1.58
110.03NA Development	t Services Review Services	\$1,363,124	\$1,466,642	4.60	4.60
110.04NA Development	t Services Inspection Services	\$1,859,912	\$1,551,295	5.27	5.27
Subtotal		\$4,767,678	\$4,678,065	14.90	14.90
7. Operations and Maintena	ance				
140.75 Water Systen	n Maintenance & Repair	\$14,229,659	\$15,237,991	31.15	31.15
140.76 Sewer Systen	n Maintenance & Repair	\$11,285,772	\$12,141,058	27.70	27.70
140.77 Storm Systen	n Maintenance & Repair	\$8,449,519	\$9,759,460	17.70	18.70
140.78 Water Quality	y & Pollution Prevention	\$4,386,380	\$4,689,993	10.00	10.00
Subtotal		\$38,351,329	\$41,828,502	86.55	87.55
8. Department Managemen	t & Support				
140.72 Departmenta	al Management & Support	\$8,151,008	\$9,483,942	16.00	15.00
Subtotal - Local Operations		\$61,121,820	\$64,607,789	134.45	134.45
TOTAL		\$451,326,593	\$499,832,707	178.00	183.00
TOTAL EXCLUDING RESERVES		\$378,856,991	\$426,073,155		

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### **Total Operating Budget: \$426.1M**



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**CAPITAL-RELATED OPERATING PROPOSALS** 

Proposal Title	Capital Project Delivery and Asset Management			
Proposal Number	140.74 Strategic Target Area High Quality Built and Natural Environment			
Proposal Budget (2025-2026)	\$10,890,949 47.6 FTEs/1.0 LTEs (34.6 FTE Operating, 13.0 FTE Capital)			

This proposal funds internal labor resources to implement the proposed 2025-2034 Utilities Capital Investment Program (CIP). Utilities performs system planning work, using asset management principles, to deliver capital projects and meet our customers' needs at the lowest infrastructure life-cycle cost. We deliver CIP projects to continue providing water, sewer, and stormwater services to our customers, and to protect and enhance the health of Bellevue's streams, lakes and wetlands.

#### **Changes from previous biennium**

This proposal includes four new FTEs:

- A Senior Planning Engineer to perform project initiation activities in-house, reducing external consulting needs.
- A Senior Design Engineer to perform project management activities in-house, reducing external consulting needs.
- -A Senior CIP Delivery Engineer to perform CIP development and program management to support implementing Utilities capital investment program.
- -A Construction Inspector LTE conversion to FTE.

This proposal also includes one-time professional services expenditures for Strategic Asset Management Plan improvements and Capital Recovery Charge process improvements.

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Proposal Title	Capital Project Deli	ivery and Asset Management
Proposal Number	140.74	Strategic Target Area High Quality Built and Natural Environment

#### **Proposal Financial Summary**

	Amend	Amended 2023-2024 Budget		Proposed 2025-2026 Budget			Biennium Change	
			Total			Total	Dollar	Percent
	2023	2024	2023-2024	2025	2026	2025-2026	Change	Change
Total	\$5,009,112	\$4,760,282	\$9,769,394	\$5,131,964	\$5,758,986	\$10,890,949	\$1,121,555	11.5%
Y/Y % Change		-5.0%		7.8%	12.2%			
Proposal Staffing Su	mmary							
Total FTEs		43.6		47.6	47.6			
Total LTEs		2.0		1.0	1.0			

### **Performance Measures and Targets**

		2023-202	2025-2026 Budget		
Metric	Description	2023 Actual	2024 Target	2025 Target	2026 Target
TBD	% of design-construction projects on schedule within 3 months of projected completion	68%	75%	75%	75%

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Proposal Title	Operating Transfer to CIP		
Proposal Number	140.39	Strategic Target Area N/A	
Proposal Budget (2025-2026)	\$59,771,000 0.0 FTE	s/0.0 LTEs	

The objective of financial planning for long-term capital investment is grounded on the principles of smooth rate transitions, maintaining high credit ratings, providing for financial flexibility and achieving inter-generational equity (City Comprehensive Financial Management Policies 10.1.II.A). Consistent with this policy, the vast majority of funding for Utilities' capital projects is provided by monthly transfer of rate revenues to the Utility Capital Investment Program. The amount of funding is determined by projecting the capital program's long-term cash flow requirements in a manner that result in smooth annual rate transitions while addressing short- and long-term rate impacts. This proposal establishes the annual transfers to the CIP in accordance with this policy.

#### Changes from previous biennium

Rate revenues are the primary source of funding for: 1) the proposed CIP, and 2) long-term capital funding needs through the Utility Capital Facilities Renewal and Replacement (R&R) account. Both transfers work in tandem to provide a comprehensive source of funding for the City's current and long-term CIP needs. This proposal is consistent with City financial management policies. No changes to this historical approach to funding the CIP is anticipated as part of this proposal.

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Proposal Title	Operating Transfer to CIP
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**Proposal Number** 140.39 **Strategic Target Area** N/A

#### **Proposal Financial Summary**

	Amend	Amended 2023-2024 Budget		Proposed 2025-2026 Budget			Biennium Change		
			Total			Total	Dollar	Percent	
	2023	2024	2023-2024	2025	2026	2025-2026	Change	Change	
Total	\$33,671,000	\$36,751,000	\$70,422,000	\$20,838,000	\$38,933,000	\$59,771,000	(\$10,651,000)	-15.1%	
Y/Y % Change		9.1%		-43.3%	86.8%				

#### **Proposal Staffing Summary**

Total FTEs	-	-	-
Total LTEs	-	-	-

#### **Performance Measures and Targets**

			4 Budget	2025-2026 Budget	
Metric	Description		2024	2025	2026
	Description	Actual	Target	Target	Target
140.0183f	Percent of total CIP expended vs budgeted	39.3%	70.0%	70.0%	70.0%
140.0346	Percentage to target: Operating transfer to CIP account	100.0%	100.0%	100.0%	100.0%

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Proposal Title	Operating Transfer to R&R
Proposal Number	140.48 Strategic Target Area N/A
Proposal Budget (2025-2026)	\$80,108,813

Established by the City Council in 1995, and memorialized in the City's Comprehensive Financial Management Policy 10.1.II.D, the Utility Capital Facilities Renewals and Replacements (R&R) account proactively sets aside funds each year to replace the City's utility infrastructure as it ages, thereby avoiding the need for large rate spikes and ensuring that each generation of ratepayers pays its fair share of the burden of replacing these systems. Bellevue Utilities has infrastructure with a replacement value of about \$10 billion across the three piped utilities. This proposal represents the annual transfer of rate revenue to fund future capital renewals and replacements consistent with this financial policy.

#### **Changes from previous biennium**

Rate revenues are the primary source of funding for: 1) the proposed CIP, and 2) long-term capital funding needs through the Utility Capital Facilities Renewal and Replacement (R&R) account. Both transfers work in tandem to provide a comprehensive source of funding for the City's current and long-term CIP needs. This proposal is consistent with City financial management policies. No changes to this historical approach to funding the CIP is anticipated as part of this proposal.

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Proposal Title	Operating Transfer to R&R
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Proposal Number 140.48 Strategic Target Area N/A

#### **Proposal Financial Summary**

Amended	2023-2024	Buc	lget
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#### Proposed 2025-2026 Budget

### **Biennium Change**

			Total
	2023	2024	2023-2024
Total	\$23,232,331	\$24,999,400	\$48,231,731
Y/Y % Change		7.6%	

		Total
2025	2026	2025-2026
\$46,176,616	\$33,932,197	\$80,108,813
84.7%	-26.5%	

Dollar	Percent
Change	Change
\$31,877,082	66 1%

**Proposal Staffing Summary** 

#### **Performance Measures and Targets**

		2023-202	24 Budget	2025-202	6 Budget
Matria	Description	2023	2024	2025	2026
Metric	Description	Actual	Target	Target	Target
140.0121	Percentage to target: Renewal & Replacement contribution for Water Utility	100.0%	100.0%	100.0%	100.0%
140.0122	Percentage to target: Renewal & Replacement contribution for Wastewater Utility	100.0%	100.0%	100.0%	100.0%
140.0123	Percentage to target: Renewal & Replacement contribution	100.0%	100.0%	100.0%	100.0%

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WHOLESALE, TAXES, SUPPORT SERVICES BUDGET PROPOSALS

Proposal Title	Wholesale Costs and Taxes
Proposal Number	140.73 Strategic Target Area Community Safety & Health
Proposal Budget (2025-2026)	\$184,478,020 0.0 FTEs/0.0 LTEs

This proposal includes costs for drinking water and Regional Capital Facilities Charges (RCFC) via Cascade Water Alliance; sewage treatment and disposal services via King County Wastewater Treatment Division; and State Business and Occupation tax, State and Local Utilities taxes, and franchise fees for neighboring communities to provide water and wastewater services in their respective jurisdictions. These costs are all passed through to rate payers per City Financial Management Policies.

#### Changes from previous biennium

Drinking water for the City of Bellevue is purchased from the Cascade Water Alliance (Cascade). Water supply costs are established by cascade. Cascade's wholesale costs to the City of Bellevue is projected to decrease by -0.4% in 2025 and increase by 2.4% in 2026. Wholesale wastewater treatment costs are established by the King County Wastewater Treatment Division. King County wholesale costs to Bellevue Utilities are projected to increase by 5.75% in 2025 and 7.0% in 2026.

Tax expenditures are based on anticipated utility rate revenues. The increased budget over the previous biennium reflects the additional amount of taxes as a result of the proposed rate increases in 2025 and 2026. No changes to the City of Bellevue's tax rates, or franchise fee rates are anticipated. State Public Utility Tax and State Business & Occupation Tax rates remain unchanged.

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Proposal Title	Wholesale Costs and Ta	xes
Proposal Number	140.73	Strategic Target Area Community Safety & Health

#### **Proposal Financial Summary**

	Amen	ded 2023-2024 E	Budget	Propos	sed 2025-2026	Budget	Biennium	nnium Change	
			Total			Total	Dollar	Percent	
	2023	2024	2023-2024	2025	2026	2025-2026	Change	Change	
Total	\$82,255,624	\$86,167,222	\$168,422,845	\$89,751,226	\$94,726,794	\$184,478,020	\$16,055,174	9.5%	
Y/Y % Change		4.8%		4.2%	5.5%				
Proposal Staffing S	Summary								
Total FTEs		-		-	-				
Total LTEs		-		-	-				

### **Performance Measures and Targets**

		2023-2024	Budget	2025-2026	Budget
Metric	Description	2023	2024	2025	2026
Metric	Description	Actual	Target	Target	Target
140.0412	Number of years for which projected water supply is sufficient	50	50	50	50
	to meet future water demand				

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Proposal Title	Interfund Pa	yments
Proposal Number	999.xxNA	Strategic Target Area N/A
Proposal Budget (2025-2026)	\$26,216,478	0.0 FTEs/0.0 LTEs
Executive Summary		

Interfund transactions represent the payment for services provided by other areas of City government to the Utilities Department. Examples of these services include City Attorney, Finance, Human Resources, and Civic Services. These central administrative services support utility functions.

#### **Changes from previous biennium**

No significant change in level of service is proposed. Expenses in this proposal are determined by other Funds within the City and are based on the allocation of projected costs to each Fund/Department receiving this service. Significant changes to Facilities Maintenance, Indirect Overhead, General Self Insurance, and Information Technology Operations costs are the primary drivers.

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Target

Target

Proposal Title		<b>Interfund Pay</b>	ments					
Proposal Number		999.xxNA	Strate	gic Target Area	N/A			
Proposal Financial Su	ummary							
	Amend	ed 2023-2024	Budget	Propos	ed 2025-2026	Budget	Biennium	Change
	2023	2024	Total 2023-2024	2025	2026	Total 2025-2026	Dollar Change	Percent Change
Total	\$10,165,539	\$10,723,662	\$20,889,200	\$13,362,027	\$12,854,452	\$26,216,478	\$5,327,278	25.5%
Y/Y % Change		5.5%		24.6%	-3.8%			
Proposal Staffing Sur	mmary							
Total FTEs		-		-	-			
Total LTEs		-		-	-			
Performance Measur	res and Targets							
				2023-2024 Budget		2025-2026	Budget	
Matria Descript	·				2023	2024	2025	2026
Metric Descript	ion				Actual	Target	Target	Target

**Target** 

Actual

Proposal Title	<b>Operating Reserves</b>	
Proposal Number	Operating Reserves	Strategic Target Area N/A
Proposal Budget (2025-2026)	\$37,054,394 0.0 FTE	s/0.0 LTEs

Operating reserves provide the foundational strength for Utilities to provide water, sewer, and storm drainage services that are critical to the health and safety of the community in both normal and emergency situations. These reserves help ensure continued financial and rate stability, help maintain our Aa1 bond rating (the highest rating for a Utility of our size) and protect utility customers from service disruptions that might otherwise result from unforeseen economic or emergency events. This proposal funds Utilities' operating reserves, including working capital, operating contingencies, and plant (utilities systems) emergency reserves, as well as asset (equipment) replacement reserves (City Comprehensive Financial Management Policy 10.1.V.A)

#### **Changes from previous biennium**

No changes to existing policies are proposed. Target reserve levels are increasing due to rising expenses. In addition, there is an increase in the 2025-2026 biennium as a result of the 10-year plan to provide smooth and equitable rates.

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Proposal Title	Operating Reserves
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**Proposal Number Operating Reserves** Strategic Target Area N/A

#### **Proposal Financial Summary**

Total

Y/Y % Change

Amended 202	23-2024 Budget
	Total

		Total
2023	2024	2023-2024
\$35,073,053	\$37,396,549	\$37,396,549
	6.6%	

2025	2026
\$35,671,609	\$37,054,394
-4.6%	3.9%

Proposed 2025-2026 Budget

**Total** 

2025-2026

\$37,054,394

<b>Biennium Change</b>						
Dollar Percent						
Change	Change					
(\$342,155)	-0.9%					

**Proposal Staffing Summary** 

Total FTEs Total LTEs

#### **Performance Measures and Targets**

			2023-2024 Budget		
Metric	Description	2023	2024	2025	2026
Metric	Description	Actual	Target	Target	Target
140.0134	Percentage to target: Operating Reserves balance for Water Utility	136.5%	100.0%	100.0%	100.0%
140.0135	Percentage to target: Operating Reserves balance for Wastewater Utility	149.0%	100.0%	100.0%	100.0%
140.0136	Percentage to target: Operating Reserves balance for Storm Water Utility	120.7%	100.0%	100.0%	100.0%

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**LOCAL OPERATIONS BUDGET PROPOSALS** 

Proposal Title	Customer-Facing Service Programs				
Proposal Number	140.79	Strategic Target Area Community Safety & Health			
Proposal Budget (2025-2026)	\$4,255,956 13.	2 FTEs/0.0 LTEs			

Utilities offers exceptional service, including external-facing Utility Locate and Customer Service and Billing programs. This proposal provides resources for Utilities to mark and protect about 1,500 miles of underground City infrastructure. The proposal also funds water, sewer, and stormwater billing to about 35,200 residential accounts plus 3,800 commercial/multifamily accounts. This generates revenue of about \$160 million for Utilities and taxes of over \$11.3 million for the General Fund.

#### **Changes from previous biennium**

This proposals includes reduced funding for Merchant Fee expenses related to processing credit card payments for customer bills. Previously, Merchant Fee costs were absorbed by Utilities and subsequently shared by all customers through utility rate charges. Processing of credit card payments and recovery of subsequent Merchant Fees will now be handled by Utilities' payment processing vendor. This request aligns Utilities' business process with standard industry practice, ensuring full cost recovery for our services while appropriately assigning Merchant Fee costs to those benefiting from using a credit card for bill payment.

Proposal Title	Customer-Facing Se	ervice Programs
Proposal Number	140.79	Strategic Target Area Community Safety & Health

#### **Proposal Financial Summary**

	Amend	Amended 2023-2024 Budget		Propose	Proposed 2025-2026 Budget			Biennium Change	
	2023	2024	Total 2023-2024	2025	2026	Total 2025-2026	Dollar Change	Percent Change	
Total	\$2,830,380	\$3,005,625	\$5,836,005	\$2,083,657	\$2,172,299	\$4,255,956	(\$1,580,048)	-27.1%	
Y/Y % Change		6.2%		-30.7%	4.3%				
Proposal Staffing S	ummary								
Total FTEs		13.2		13.2	13.2				
Total LTEs		-		-	-				

#### **Performance Measures and Targets**

			4 Budget	2025-2026 Budget	
Metric	Description	2023	2024	2025	2026
	Description	Actual	Target	Target	Target
140.0248f	Percent of locates performed within mandated deadlines	100.0%	100.0%	100.0%	100.0%
140.0306	Utilities services customer satisfaction survey - (Citywide citizen survey)	80.0%	85.0%	85.0%	85.0%

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Proposal Title	Utility Rate Relief Program
Proposal Number	140.80 <b>Strategic Target Area</b> Thriving People & Communities
Proposal Budget (2025-2026)	\$1,732,272 1 FTEs/0.0 LTEs
Francisco Communication	

This proposal includes financial relief through four programs, providing both short- and long-term assistance. Emergency Assistance and Neighbors Helping Neighbors represent short-term assistance based on income and account status. Direct and indirect rate relief programs represent long-term assistance to low-income seniors, disabled residents, and those undergoing in-home dialysis. Combined, these programs ensure the community receives essential utilities regardless of financial circumstances.

#### **Changes from previous biennium**

No changes to existing Utility Rate Relief Program policies are proposed. Biennium budget change reflects continued contribution to the Neighbors Helping Neighbors donation program and personnel cost increases.

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Proposal Title	Utility Rate Relief P	rogram
Proposal Number	140.80	Strategic Target Area Thriving People & Communities

#### **Proposal Financial Summary**

	Amende	Amended 2023-2024 Budget			Proposed 2025-2026 Budget			Biennium Change		
			Total				Total	Dollar	Percent	
	2023	2024	2023-2024		2025	2026	2025-2026	Change	Change	
Total	\$769,000	\$874,456	\$1,643,455		\$862,962	\$869,310	\$1,732,272	\$88,816	5.4%	
Y/Y % Change		13.7%			-1.3%	0.7%				
Proposal Staffing Su	Proposal Staffing Summary									
Total FTEs		1.0			1.0	1.0				
Total LTEs		-			-	-				

### **Performance Measures and Targets**

		2023-2024	Budget	2025-2026	6 Budget
Metric	Description	2023	2024	2025	2026
Metric	Description	Actual	Target	Target	Target
140.0537	# of applications received - Utilities Rate Relief Program	1,053	1,250	1,500	1,750

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Proposal Title	Solid Waste Management, Waste Prevention, and Conservation						
Proposal Number	140.81	Strategic Target Area Community Safety & Health					
Proposal Budget (2025-2026)	\$2,632,152 2.9 FTE	s/0.0 LTEs					

Conservation is critical to public health and maintaining the City's appearance while promoting economic viability and the sustainability of our local, regional, and global environment. This proposal governs local outreach, education, and assistance programs as well as two essential conservation efforts in water, through the Cascade Water Alliance, and in solid waste (e.g., garbage, recyclables, compostables), through Republic Services.

#### **Changes from previous biennium**

This proposal includes one-time funding to conduct strategic outreach, with the intent to improve composting and recycling outcomes. This strategic marketing campaign would highlight resources available to the community at no additional charge, including indoor countertop compost containers. These resources would provide convenience for the public and assist with increasing landfill diversion.

Additionally, funding for consultant services in preparation for the upcoming Solid Waste contract renewal is being proposed. The City's contract with Republic Services ends in June 2028, and Utilities will conduct a competitive solicitation for future citywide solid waste services. This one-time funding will provide consultant services to conduct research, community engagement, and Request for Proposal development, issuance, and evaluation.

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Proposal Title	Solid Waste Management, Waste Prevention, and Conservation						
Proposal Number	140.81 Strategic Target Area Community Safety & Health						

#### **Proposal Financial Summary**

	Amend	Amended 2023-2024 Budget			Proposed 2025-2026 Budget			Biennium Change	
			Total			Total	Dollar	Percent	
	2023	2024	2023-2024	2025	2026	2025-2026	Change	Change	
Total	\$1,109,798	\$1,262,546	\$2,372,344	\$1,236,292	\$1,395,860	\$2,632,152	\$259,809	11.0%	
Y/Y % Change		13.8%		-2.1%	12.9%				
Proposal Staffing Summary									
Total FTEs		2.9		2.9	2.9				
Total LTEs		-		-	-				

#### **Performance Measures and Targets**

		2023-202	4 Budget	2025-202	26 Budget
Matria	Description	2023	2024	2025	2026
Metric	Description	Actual	Target		Target
140.0433	Achieve overall recycling rate of 50% for contracted solid	36.9%	50.0%	50.0%	50.0%
	waste services				

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Proposal Title	Developmer	Development Services Information Delivery			
Proposal Number	110.01NA	Strategic Target Area High Performance Government			
Proposal Budget (2025-2026)	\$1,056,887	3.5 FTEs/0.0 LTEs			
F 1' . 6					

This proposal includes delivery of information to customers on a wide range of topics that include use of property, public and private development, codes and standards, inspection services, code complaints, development records, permit processes, fees, and more. Quality and timely responses are delivered via multiple methods of communication that includes website content, phone, email, virtual meetings, and inperson discussion to ensure equitable access to information related to DS functions.

#### **Changes from previous biennium**

No significant change in operating expenditures or level of service is proposed.

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Target

Target

Proposal Title	D	evelopment	Services Inform	ation Delivery					
Proposal Number	1	110.01NA Strategic Target Area High Performance Government							
Proposal Financial Sur	mmary								
	Amended 2023-2024 Budget Proposed 2025-2026 Budget								
	2023	2024	Total 2023-2024	2025	2026	Total 2025-2026	Dollar Change	Percent Change	
Total	\$487,100	\$505,835	\$992,935	\$516,013	\$540,875	\$1,056,887	\$63,953	6.4%	
Y/Y % Change		3.8%		2.0%	4.8%				
Proposal Staffing Sum	ımary								
Total FTEs		3.5		3.5	3.5				
Total LTEs		-		-	-				
Performance Measure	es and Targets								
					2023-202	4 Budget	2025-202	6 Budget	
Matria Descripti					2023	2024	2025	2026	
Metric Description	o <b>n</b>				Actual	Target	Target	Target	

**Target** 

Actual

Proposal Title	Policy Imple	Policy Implementation Code Amendments & Consulting Service			
Proposal Number	110.02NA	Strategic Target Area High Performance Government			
Proposal Budget (2025-2026)	\$603,240	1.6 FTEs/0.0 LTEs			
Evoquetivo Cumpmons					

The policy development function of DS provides resources to meet community needs by implementing strategic growth plans (Wilburton, BelRed), state/federal mandates (Urban Housing Supply legislation, I-Codes). It aligns regional plans (Eastlink, Eastrail) with Council vision. Delivering on commitments (AHS, Econ. Dev. Strategy, Env. Stewardship Initiative) maintains public trust and ensures customer-focused service. This proposal covers staff time, outside services and code/policy implementation.

#### **Changes from previous biennium**

No significant change in operating expenditures or level of service is proposed.

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Target

Target

Proposal Title	P	olicy Implem	entation Code A	mendments & 0	Consulting Se	rvice		
Proposal Number	1	110.02NA <b>Strategic Target Area</b> High Performance Government						
Proposal Financial Sur	mmary							
	Amende	d 2023-2024	Budget	Propose	d 2025-2026	Budget	Bienniun	n Change
	2023	2024	Total 2023-2024	2025	2026	Total 2025-2026	Dollar Change	Percent Change
Total	\$270,610	\$281,098	\$551,708	\$294,753	\$308,488	\$603,240	\$51,532	9.3%
Y/Y % Change		3.9%		4.9%	4.7%			
Proposal Staffing Sum	mary							
Total FTEs		1.6		1.6	1.6			
Total LTEs		=		=	-			
Performance Measure	s and Targets							
					2023-202	4 Budget	2025-202	6 Budget
Matria Descriptio					2023	2024	2025	2026
Metric Description	on				Actual	Target	Target	Target

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**Target** 

Actual

Proposal Title	Developmen	Development Services Review Services		
Proposal Number	110.03NA	Strategic Target Area High Quality Built and Natural Environment		
Proposal Budget (2025-2026)	\$1,466,642	4.6 FTEs/0.0 LTEs		
F				

Development Services (DS) reviews designs and applications for development projects for conformance with adopted local, state, and national codes. DS issues 14,000 to 16,000 permits per year that contribute to the economic prosperity of the City. The goals of DS review are to ensure that buildings are safe, and designs meet the community vision, the environment is protected, traffic impact is managed, and new infrastructure meets the city's standards, while providing excellent customer service.

#### **Changes from previous biennium**

No significant change in operating expenditures or level of service is proposed.

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Target

Target

Proposal Title	0	Development Services Review Services						
Proposal Number	1	10.03NA	Strate	gic Target Area 🖯	ligh Quality B	uilt and Natural	Environment	
Proposal Financial Sun	nmary							
	Amende	d 2023-2024	Budget	Propose	d 2025-2026	Budget	Bienniur	n Change
	2023	2024	Total 2023-2024	2025	2026	Total 2025-2026	Dollar Change	Percent Change
Total	\$668,508	\$694,616	\$1,363,124	\$716,459	\$750,183	\$1,466,642	\$103,519	7.6%
Y/Y % Change		3.9%		3.1%	4.7%			
Proposal Staffing Sum	mary							
Total FTEs		4.6		4.6	4.6			
Total LTEs		-		-	-			
Performance Measure	s and Targets							
					2023-202	4 Budget	2025-202	6 Budget
Matria Bassintia					2023	2024	2025	2026
Metric Description	on				Actual	Target	Target	Target

Target

Actual

Proposal Title	Developmer	Development Services Inspection Services		
Proposal Number	110.04NA	Strategic Target Area High Quality Built and Natural Environment		
Proposal Budget (2025-2026)	\$1,551,295	5.3 FTEs/0.0 LTEs		
F 1' - 6				

This proposal provides for a high-quality built and natural environment supported by departmental inspection services of all development-related construction activity to provide safe buildings, appropriate construction of public infrastructure, and protection of property & the environment while supporting economic development & competitiveness. Inspection service levels are sustained through development cycles by adjusting staffing based on service demand & supporting permit fee revenue.

#### **Changes from previous biennium**

No significant change in operating expenditures or level of service is proposed.

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Target

Target

Proposal Title	D	Development Services Inspection Services						
Proposal Number	1	10.04NA	Strate	gic Target Area 🖯	ligh Quality B	uilt and Natural	Environment	
Proposal Financial Sun	nmary							
	Amende	d 2023-2024	Budget	Propose	ed 2025-2026 l	Budget	Biennium	n Change
	2023	2024	Total 2023-2024	2025	2026	Total 2025-2026	Dollar Change	Percent Change
Total	\$912,613	\$947,299	\$1,859,912	\$760,953	\$790,343	\$1,551,295	(\$308,616)	-16.6%
Y/Y % Change		3.8%		-19.7%	3.9%			
Proposal Staffing Sumi	mary							
Total FTEs		5.3		5.3	5.3			
Total LTEs		-		-	-			
Performance Measure	s and Targets							
					2023-202	4 Budget	2025-202	6 Budget
Matria Descriptio					2023	2024	2025	2026
Metric Descriptio	n				Actual	Target	Target	Target

Target

Actual

Proposal Title	Water System Maintenance & Repair		
Proposal Number	140.75	Strategic Target Area Community Safety & Health	
Proposal Budget (2025-2026)	\$15,237,991 30.2 FTI	Es/1.0 LTEs	

This proposal preserves and enhances Bellevue's water utility infrastructure through maintenance, upgrades, and innovative monitoring, ensuring reliable water supply and regulatory compliance. This includes water main and service line repair; distribution system maintenance; pump station, reservoir, and pressure reducing valve maintenance; meter repair and replacement; Advanced Metering Infrastructure (AMI) operations and maintenance; service installation and upgrade; and equipment replacement.

#### **Changes from previous biennium**

This proposal includes funding to support the increasing costs of personnel as well as repair and maintenance services, parts, and equipment based on historical, current contract values, and equipment replacement schedules.

Additionally, funding is being proposed to transition the City's leak detection cycle from a current 10-year interval to a 5-year interval. Leak detection mitigates water loss and prevents catastrophic failures by identifying and addressing leaks early. Switching to a 5-year interval supports water conservation, reducing repair costs, and minimizing disruptions. A more frequent inspection cycle will improve water system efficiency, enhance service reliability, and better protect our resources and community.

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Proposal Title	Water System Maintenance & Repair		
Proposal Number	140.75	Strategic Target Area Community Safety & Health	

#### **Proposal Financial Summary**

	Amend	Amended 2023-2024 Budget			Proposed 2025-2026 Budget			Biennium Change		
			Total			Total	Dollar	Percent		
	2023	2024	2023-2024	2025	2026	2025-2026	Change	Change		
Total	\$7,838,859	\$6,390,800	\$14,229,659	\$7,826,180	\$7,411,811	\$15,237,991	\$1,008,333	7.1%		
Y/Y % Change		-18.5%		22.5%	-5.3%					
Proposal Staffing S	ummary									
Total FTEs		30.2		30.2	30.2					
Total LTEs		1.0		1.0	1.0					

#### **Performance Measures and Targets**

		2023-2024	4 Budget	2025-2026	6 Budget
Matria	Description	2023	2024	2025	2026
Metric	Description	Actual	Target	Target	Target
140.0216	Number of fire hydrants that fail fireflow delivery at time of inspection	3	-	-	-
140.0235f	Percent of commercial meters that meet accuracy standards	100.0%	85.0%	85.0%	85.0%

Proposal Title	Sewer System Maintenance & Repair		
Proposal Number	140.76 Strategic Target Area Community Safety & Health		
Proposal Budget (2025-2026)	\$12,141,058 26.7 FTEs/1.0 LTEs		

Focused on enhancing the City's sewer infrastructure, this proposal maintains and repairs the sewer system for optimal performance. It underscores our commitment to public health, environmental protection, and equitable service, ensuring all communities benefit from robust sewer operations. This includes sewer main, lateral, and manhole repair; condition assessments and monitoring; mainline preventive maintenance; pump station maintenance, operations, and repair; and equipment replacement.

#### **Changes from previous biennium**

No significant change level of service is proposed. Biennium budget changes reflect increased personnel costs and equipment replacement costs based on current replacement schedules.

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Proposal Title	Sewer System Maintenance & Repair							
Proposal Number		140.76	Strate	gic Target Area(	Community Sa	fety & Health		
Proposal Financial Sun	nmary							
	Amend	ed 2023-2024	Budget	Propose	ed 2025-2026 I	Budget	Bienniun	n Change
			Total			Total	Dollar	Percent
	2023	2024	2023-2024	2025	2026	2025-2026	Change	Change
Total	\$5,797,652	\$5,488,120	\$11,285,772	\$6,377,480	\$5,763,578	\$12,141,058	\$855,286	7.6%
Y/Y % Change		-5.3%		16.2%	-9.6%			
Proposal Staffing Sumi	mary							
Total FTEs		26.7		26.7	26.7			
Total LTEs		1.0		1.0	1.0			
Performance Measure	s and Targets							
					2023-202	4 Budget	2025-202	6 Budget

			200800		
Metric	Description	2023	2024	2025	2026
Metric	Description	Actual	Target	Target	Target
140.0430f	Wastewater overflow events per 100 miles of pipe	2.52	4.00	4.00	4.00
140.0195	Linear feet of wastewater condition assessment performed	193,854	275,000	275,000	275,000

Proposal Title	Storm System Maintenance & Repair		
Proposal Number	140.77	Strategic Target Area Community Safety & Health	
Proposal Budget (2025-2026)	\$9,759,460 18.7 FT	Es/0.0 LTEs	

The City's Storm and Surface Water System includes over 400 miles of publicly owned pipes and 80 miles of streams, as well as open channels, catch basins, manholes, and detention and water quality treatment facilities, both above and below ground. This proposal provides system monitoring, inspection, cleaning, repair, and equipment replacement, which protects life, property, and the environment during major storm and flooding events, as well as reduces pollution entering streams and lakes.

#### **Changes from previous biennium**

This proposal includes a new Lead Worker FTE position to support the Storm and Surface Water (SSW) section to address and manage the increasing backlog of repair work orders generated by the CCTV condition assessment program. The SSW section has consistently been required to perform more maintenance and repair due to year-over-year increases in structures that needs to be inspected/cleaned, more stringent NPDES maintenance requirements, complexity of facilities, and around 900 work orders generated by the CCTV video inspection program.

Additionally, funding for the replacement of equipment is also being proposed. Equipment replacements are based on current replacement schedules.

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Proposal Title	Storm System Main	tenance & Repair
Proposal Number	140.77	Strategic Target Area Community Safety & Health

#### **Proposal Financial Summary**

	Amended 2023-2024 Budget		Propose	Proposed 2025-2026 Budget			Biennium Change	
			Total			Total	Dollar	Percent
	2023	2024	2023-2024	2025	2026	2025-2026	Change	Change
Total	\$4,659,668	\$3,789,851	\$8,449,519	\$5,322,797	\$4,436,663	\$9,759,460	\$1,309,941	15.5%
Y/Y % Change		-18.7%		40.4%	-16.6%			
Proposal Staffing S	ummary							
Total FTEs		17.7		18.7	18.7			
Total LTEs		-		-	_			

#### **Performance Measures and Targets**

		2023-2024	Budget	2025-2026	Budget
Matria	Description	2023	2024	2025	2026
Metric	Description	Actual	Target	Target	Target
140.0294	Number of surface water pipe defects identified through condition assessment activities requiring repair or replacement	849	75	75	75
140.0289	Number of surface water claims paid due to system failure	2	2	2	2

Proposal Title	Water Quality & Pollution Prevention				
Proposal Number	140.78 Strategic Target Area High Quality Build & Natural Environment				
Proposal Budget (2025-2026)	\$4,689,993 10.0 FTEs/0.0 LTEs				
F 1' . 6					

This proposal represents Water Quality and Regulatory Compliance programs across Water, Sewer, and Storm and Surface Water utilities, including Drinking Water Quality; Cross Connection; Fats, Oils & Grease (FOG); Private Drainage Inspection; Source Control; and Illicit Discharge Detection and Elimination (IDDE). These programs ensure compliance with regulatory requirements and ensure private infrastructure operates as designed and is maintained according to local, state, and federal standards.

#### **Changes from previous biennium**

This proposal includes a new part-time Intern position, which provide the team with additional resources to effectively deliver outreach initiatives as well as assess if there is a need for additional FTE resources in the future. An intern position could also build a pathway for future employment opportunities.

Biennium budget changes also reflect increased personnel costs.

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Proposal Title	Water Quality & Pollution Prevention				
Proposal Number	140.78	Strategic Target Area High Quality Build & Natural Environment			

#### **Proposal Financial Summary**

	Amend	Amended 2023-2024 Budget		Propos	Proposed 2025-2026 Budget			Biennium Change	
			Total			Total	Dollar	Percent	
	2023	2024	2023-2024	2025	2026	2025-2026	Change	Change	
Total	\$2,167,112	\$2,219,268	\$4,386,380	\$2,306,144	\$2,383,848	\$4,689,993	\$303,613	6.9%	
Y/Y % Change		2.4%		3.9%	3.4%				
Proposal Staffing Sum	mary								
Total FTEs		10.0		10.0	10.0				
Total LTEs		-		-	-				

#### **Performance Measures and Targets**

		2023-2024	Budget	2025-2026	Budget
Metric	Description	2023	2024	2025	2026
Metric	Description	Actual	Target	Target	Target
140.0270	Compliant with all Surface Water Regulatory Requirements	Yes	Yes	Yes	Yes
140.0265f	Number of drinking water quality complaints per 1,000 water service connections	0.18	2.00	2.00	2.00

Proposal Title	Utilities Department Management, Fiscal, and Systems Support				
Proposal Number	140.72 <b>Strategic Target Area</b> High Perfor	mance Government			
Proposal Budget (2025-2026)	\$9,483,942 14.0 FTEs/1.0 LTEs				

This proposal consists of Utilities' Management, Fiscal, and Systems Support functions, effectively managing four lines of business: water, sewer, storm water, and solid waste collection. As a self-supporting enterprise with more than 75-year planning horizon, this large and complex department represents a diverse service portfolio requiring strategic vision, vigilant financial management, and sophisticated technology solutions to sustain essential infrastructure serving the community.

#### **Changes from previous biennium**

This proposal includes funding to support the increasing costs of personnel, software licenses, and interlocal contractual obligations.

Additionally, this proposal also includes one-time expenditures for Sewer and Stormwater Cost of Service studies.

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Proposal Title	<b>Utilities Departmen</b>	t Management, Fiscal, and Systems Support
Proposal Number	140.72	Strategic Target Area High Performance Government

#### **Proposal Financial Summary**

	Amend	Amended 2023-2024 Budget		Propose	Proposed 2025-2026 Budget			Biennium Change	
			Total			Total	Dollar	Percent	
	2023	2024	2023-2024	2025	2026	2025-2026	Change	Change	
Total	\$4,337,977	\$3,813,031	\$8,151,008	\$4,841,686	\$4,642,256	\$9,483,942	\$1,332,934	16.4%	
Y/Y % Change		-12.1%		27.0%	-4.1%				
Proposal Staffing Su	ımmary								
Total FTEs		14.0		14.0	14.0				
Total LTEs		2.0		1.0	1.0				

#### **Performance Measures and Targets**

		2023-202	4 Budget	2025-202	6 Budget
Motrio	etric Description	2023	2024	2025	2026
Metric	Description	Actual	Target	Target	Target
140.0306	Utilities services customer satisfaction survey - (Citywide	80.0%	85.0%	85.0%	85.0%
	citizen survey)				

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