Utilities Asset Management Program Update

ENVIRONMENTAL SERVICES COMMISSION

Jaclyn Knoth Utilities, Engineering Division

May 4, 2023

كُنُونَ City of Bellevue



Asset Management Program Update

Informational Briefing



Agenda

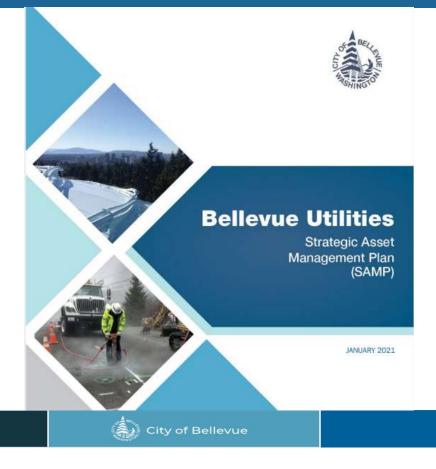
- 1. Asset Management at Bellevue Utilities
- 2. Renewal & Replacement Forecast Update
- 3. Condition assessment efforts
- 4. Systems evaluation

Asset Management at Bellevue Utilities

Utilities AM Journey

Council approved R&R Fund (Ordinance #4783)	Adopted EPA AM Progam Strategy	Asset Management maturity assessment
Implemented Maximo (CMMS)	Review of asset management approach in capital programs	Strategic Asset Management Plan (SAMP)
Piloting new technologies and programs for asset condition	Launched several large condition assessment projects	AM Program 6-yr roadmap
1995-2005	2006-2015	2016-2022
City of Bellevue		5

Strategic Asset Management Plan



- \checkmark Vision, Policy, Objectives
- $\checkmark\,$ Link AM to Dept. objectives
- ✓ Governance, roles & responsibilities
- ✓ Decision making principles
- ✓ Improvement Initiatives
- ✓ Implementation roadmap
- ✓ AMP guidelines

Asset Management Principles

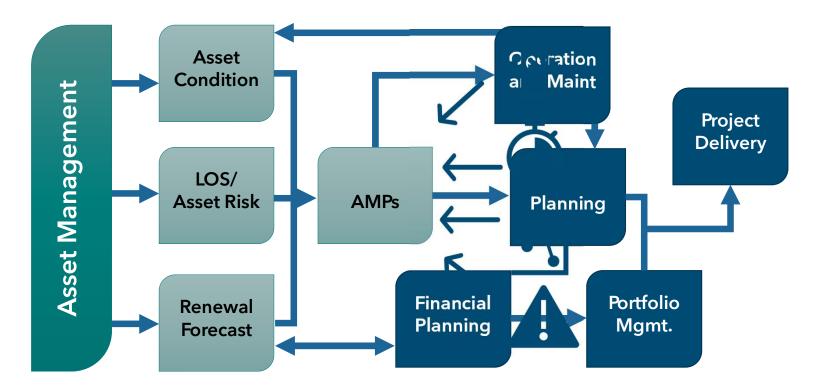
Optimizing the useful life of assets
Balance performance, costs, and risk
Environmental and financial stability
Evidence-based decision making
Line of sight to organizational priorities

Asset Management Objectives





Asset Management at Bellevue Utilities



Asset Management Projects

Renewal & Replacement Forecast Update

Renewal & Replacement Forecast Update

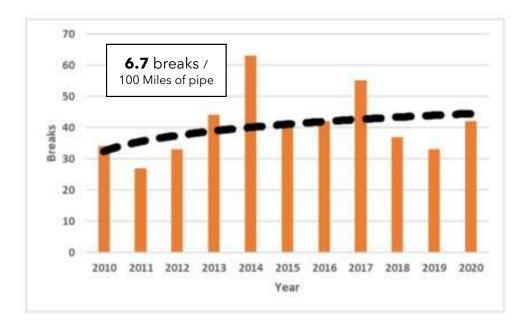
Evaluate and Update

- Asset inventory
- Tools and processes for identifying system needs
- 75-yr fiscal forecast for renewal demand

Enhancements

- Added detail in facility renewal needs
- Incorporated CCTV analysis directly into modeling
- Expanded renewal methods represented in forecast
- Updated asset renewal activity cost estimating

Water Mains – Performance Findings



- Bellevue's Water System is performing ~50% better than regional averages.
- Performance is attributed to strong existing renewal program
- Review current replacement targets

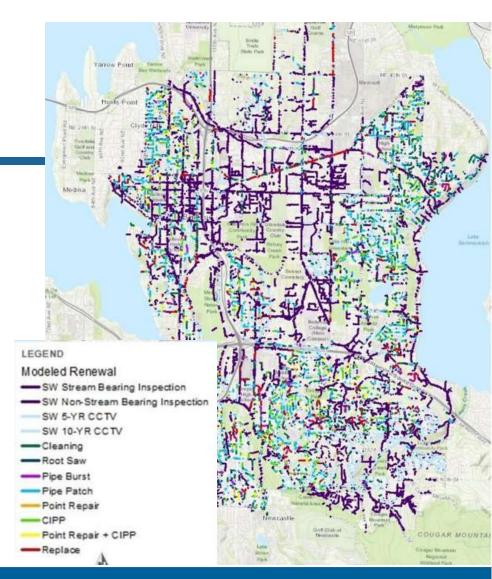
Sewer Gravity Mains



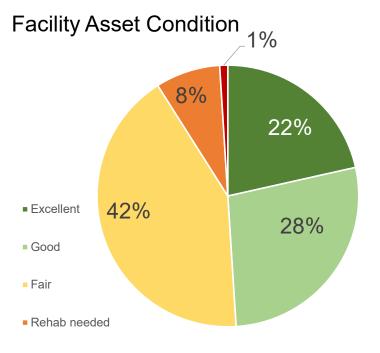
- Direct condition assessment available for most assets.
- Makes use of a decision logic to target specific renewal strategies
- Produces asset maintenance activity recommendations as well as CIP activities
- Incorporates a risk framework for asset prioritization

Stormwater Utility

- Future investments in stormwater asset information and condition are recommended
- Direct condition assessment is the most reliable tool
- Limited in our renewal modeling approach, which results in more replacement planning and less mitigation planning



Facility Assets (e.g. Pump Stations, Reservoirs)



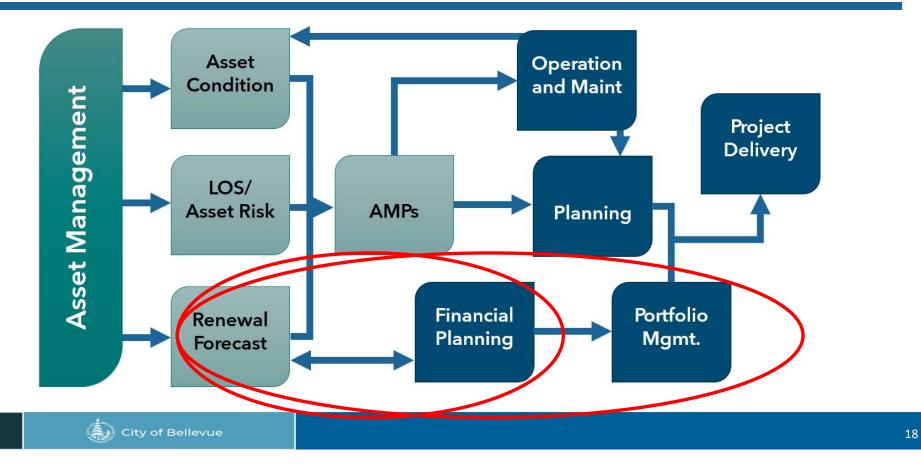
Not meeting performance



- Facilities documented by individual assets (pump by pump, valve by valve, etc.)
- Incorporates age + condition to determine renewal year
- More site-specific strategy

Renewal & Replacement Funding Study

Renewal & Replacement Funding Study



Renewal & Replacement Forecast Recap

- Completed the Renewal & Replacement Forecast Update Project.
- Gained new tools and updated methods for prioritizing assets for capital and maintenance programs.
- Overall Bellevue's infrastructure is performing well compared to regional averages.
- Stormwater will be an upcoming focus for additional data gathering and condition assessment.
- Next steps are to work with capital delivery and fiscal partners to determine rate impacts and infrastructure plans.

Condition Assessment Projects

Water Main Condition Program

Phase I - Program Development

- Develop program procedures, processes and targets
- Train internal staff on program procedures
- Map implementation plan for contracted assessment

Phase II - Condition Assessment

- Engage contracted services for programmatic inspection
- Incorporate updated condition data into asset risk modeling
- Feed W-16 and other CIP programs with new asset prioritization



Wastewater Pump Station Condition Assessment

Phase I - Station Analysis

- ✓ Inspect 10 priority WW Pump Stations
- Perform and document FMECA analysis
- Update asset inventory

Phase II - Asset Management Deliverables

- Deliver electronic condition inspection data
- Update risk modeling
- Inspection tool for ongoing assessment
- WW Pump Station AMP (Asset Management Plan)



Culvert Condition Assessment

Phase I - Closing 2023 Q3

• Assess and prioritize Culverts for replacement or fish barrier mitigation

Phase II - Target start 2023 Q4

- Conduct visual inspections
- Incorporate condition into prioritization
- Identify culverts needing CCTV inspection and document permitting needs

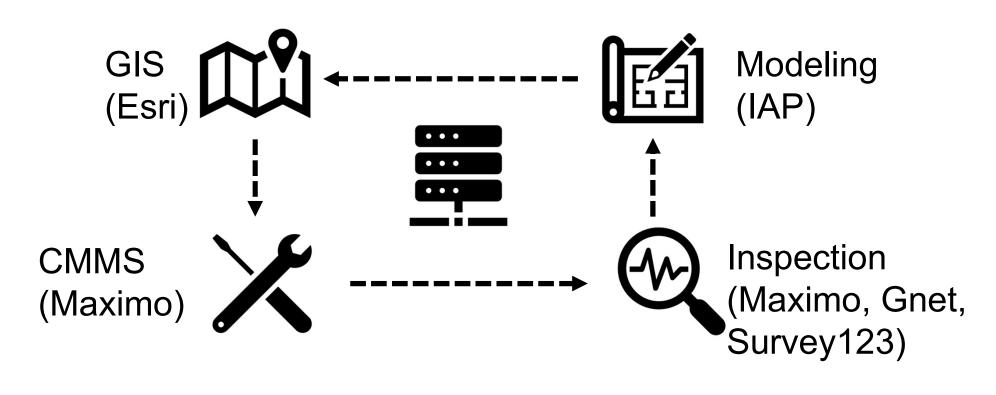


Condition Assessment Recap

- Condition assessment efforts in all 3 utilities.
- Projects will yield new tools for on-going assessment of infrastructure condition.
- Condition assessment is a constant effort in asset management.

Systems Evaluation

Asset Information Systems Evaluation



Presentation Recap

- Renewal & Replacement update project is completed.
- Rate and capital program impacts are being assessed.
- Multiple condition assessment projects are underway.
- Programs and tools will be implemented for on-going assessment.
- Utilities will be evaluating our data and systems for efficient access to information.
- Asset Management will come back later this year with updates.

Thank you!

