# Republic Services' Action Plan to Meet Satisfaction Requirements on Annual Customer Surveys

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## **Direction Needed from Commission**

No action by the Commission is required. This is an informational briefing on Republic Services' action plan to meet satisfaction requirements on the 2021 solid waste customer surveys.

# Bellevue Environmental Services Commission

February 4, 2021



## Contractual Requirements

#### Missed Pick-Ups

- If a customer calls in a missed pick-up, via phone or the Republic Services phone app, Republic Services has 24hours to return and collect the container
- Failure to do so results in a \$100 penalty and a free month of service for a Residential customer; one free week for Commercial customers
  - These are "Misses Subject to Performance Fees"

#### **Customer Satisfaction Survey**

- On the annual Customer Satisfaction survey, all questions must be have an 80%+ satisfaction score
- Penalty of \$50,000

#### **Service Stats**

- ~4,000,000 services per year
- 99.92% success rate with no customer call
- Or, customers called in missed service 0.08%
- Misses Subject to Performance Fees
  - 2019: 197
  - 2020: 250
  - Last 6 months, 66% occurred on Fridays

# **Process & Opportunities**

#### **Process**

- Customer calls or reports miss on app
- Dispatchers view reported misses and contact drivers to go back before returning for the day
- For late afternoon/evening calls, dedicated driver goes to collect in the evening

#### **Opportunities**

- Vast majority of failures occur Friday afternoon
- Management must push Dispatchers and Drivers to guarantee all customer calls are covered
- Accountability for employees
- Driver training
- Sense of urgency from Management
- Customer service helpfulness missed by 0.1% -- ongoing training for reps

## Timeline & Results

- Improved performance on missed pick-up recovery should result in higher customer satisfaction survey results
  - Next survey Summer 2021
  - Results in Fall 2021
  - Monthly customer survey results will help us get the temperature of our customers
- Monthly Goal: Single-digit misses subject to performance fees
  - Achieved 3 times in 2020, 4 times in 2019

# Questions?

