## Office of Economic Development

2016 Action Plan April 11, 2016

Mission Statement: To develop and implement sustainable programs that advance job creation and investment, develop human capital, and spur innovation and entrepreneurship in order to build a foundation for prosperity in the community.

Office Development: Provide economic development leadership and support to the City of Bellevue and the region to promote broad-based economic growth based on city-wide and regional collaboration, data supported strategies and a focus on Bellevue's target industries and sectors.

| Project                                   | Description   | Timeline                            | Status |
|---|---|-------------------------------------|--------|
| Tourism Master Plan                       | Market Bellevue's target industries to domestic and international visitors and conventions. | Completion Oct. 2016                |        |
| Economic Development Branding & Marketing | Complete branding & marketing of Economic Development and develop campaign for Startup 425. | Complete and implement by June 2016 |        |
| Economic Development Videos               | Develop three videos focused on the business climate, gaming industry and entrepreneurs.    | Complete by<br>December 2016        |        |

Business Attraction: Attract national and international companies to Bellevue that align with our economic development strategy, growth industries and complements and supports local businesses.

| Project                           | Description   | Timeline   | Status |
|-----------------------------------|---|--|--------|
| Trade & Investment Missions       | Partner with the EDC, OneRedmond and other regional economic development organizations to participate and/or market at trade and investment missions and trade shows that support Bellevue's targeted industries. | <ul> <li>Mobile World<br/>Congress,<br/>Barcelona –<br/>February 2016</li> <li>Shenzhen, China—<br/>May 2016</li> <li>Select USA, WA<br/>DC—June 2016</li> </ul> | •      |
| Business Attraction Projects      | Provide proposals to companies interested in relocating/expanding to Bellevue.  | On-going   |        |
| Performance Based<br>Partnerships | Establish a performance based contracts with the EDC of Seattle & King County, Trade and Development Alliance and Washington Interactive Network to provide support for business attraction & BRE activities.     | February 2016  |        |
| UW Global Innovation<br>Exchange  | Conduct and support business attraction initiatives for UW Global Innovation Exchange to promote innovation and support technology ecosystem.   | Jan. – Dec. 2016   |        |





| Business Attraction Performance Metrics                 | 2016 |        |        |    |    |    |
|---|------|--------|--------|----|----|----|
|   | Goal | Actual | Q1     | Q2 | Q3 | Q4 |
| Number of company leads                                 | 15   | 12     | 12     | 1  | -  | -  |
| Number of company prospects                             | 10   | 6      | 6      | -  | -  | -  |
| Number of companies that relocate/expand to Bellevue    | 4    | 4      | 4      | -  | -  | -  |
| (target & non-target industries).                       |      |        |        |    |    |    |
| Number of jobs created in Bellevue (target & non-target | 200  | 1,321* | 1,321* | -  | -  | -  |
| industries)   |      |        |        |    |    |    |
| FDI prospects   | 10   | 2      | 2      | -  | -  | -  |
| FDI locations (expansions and mergers/acquisitions:     | 2    | 1      | 1      | -  | -  | -  |
| target & non-target sectors)                            |      |        |        |    |    |    |
| FDI job creation (target & non-target sectors)          | 50   | 100    | 100    | -  | -  | -  |
| Trade & investment missions                             | 2    | 1      | 1      | -  | -  | -  |
| Marketing participation in domestic and international   | 2    | 1      | 1      | -  | _  | -  |
| conventions at Meydenbauer Center                       |      |        |        |    |    |    |

| Business Retention Expansion (BRE): Develop and promote a healthy and vibrant business climate in Bellevue that |  |                  |        |  |  |  |
|---|--|------------------|--------|--|--|--|
| facilitates the growth, retention and expansion of local companies.   |  |                  |        |  |  |  |
| Project   | Description  | Timeline         | Status |  |  |  |
| Local Company Visits  | Meetings with Bellevue businesses to gain a better understanding of local business climate and growth opportunities and challenges.  | Jan. – Dec. 2016 |        |  |  |  |
| Major Employer Visits   | Senior-level meetings with Bellevue's major employers (500+) or corporate headquarters to gain a better understanding of the business climate and growth opportunities and challenges. | Jan. – Dec. 2016 |        |  |  |  |
| UW Global Innovation Exchange   | Support the development of the UW Global Innovation Exchange to promote innovation and support technology ecosystem.   | Jan. – Dec. 2016 |        |  |  |  |
| Business Survey   | Develop and implement strategies based on the results of the 2015 business survey.   | Jan Dec. 2016    |        |  |  |  |
| Development Services  | Development Services competitiveness review and strategy.  | Jan Dec. 2016    |        |  |  |  |

| BRE Performance Metrics                                | 2016 |        |    |    |    |    |
|--|------|--------|----|----|----|----|
|  | Goal | Actual | Q1 | Q2 | Q3 | Q4 |
| Number of company visits                               | 15   | 18     | 18 | ı  | -  | -  |
| Number of major employer visits                        | 5    | 1      | 1  | ı  | -  | -  |
| Number of technical assistance provided to companies   | 15   | 19     | 19 | ı  | -  | -  |
| Number of local business retention/expansion prospects | 4    | 5      | 5  | ı  | -  | -  |
| Number of local companies retained/expanded            | 5    | 0      | 0  | ı  | -  | -  |
| Number of jobs created and retained                    | 50   | 0      | 0  | -  | -  | -  |









| Startup 425: Foster the developm                 | ent of an entrepreneurial and start-up culture in Bellevue b  | y assisting technolog | gy     |  |  |
|--|---|-----------------------|--------|--|--|
| businesses to start, grow and become successful. |   |                       |        |  |  |
| Project  | Description   | Timeline              | Status |  |  |
| Co-Working Space                                 | Support ImpactHub to catalyze entrepreneurism and small business start-up in the technology industry.   | Jan. – Dec. 2016      |        |  |  |
| Startup Events                                   | Support tech startup and angel investor groups by City of Bellevue to develop a support network and provide coaching and mentorship to entrepreneurs.                                   | Jan. – Dec. 2016      |        |  |  |
| GeekWire Startup Day                             | Partner with GeekWire to bring the Startup Day event to the Meydenbauer Center. Provide opportunities to showcase Bellevue startups, and create connections with investors and mentors. | Feb. 12, 2016         | ×      |  |  |
| Startup 425 Entrepreneur Center                  | Develop a partnership with Kirkland and Redmond to establish a startup center to support the creation of small businesses and the development of an entrepreneurial ecosystem.          | Jan. – Dec. 2016      |        |  |  |
| Startup Videos                                   | Partner with Bellevue TV to provide a no-cost video marketing service to startups who are ready to attract venture funding.   | Jan. – Dec. 2016      |        |  |  |
| Startup 425 Global Bootcamp                      | In partnership with Impact Hub and regional and international startup organizations, host an international startup forum.   | Nov. 2016             |        |  |  |

| Performance Metrics                                     | 2016 |        |    |    |    |    |
|---|------|--------|----|----|----|----|
|   | Goal | Actual | Q1 | Q2 | Q3 | Q4 |
| Number of new business started/created at ImpactHub*    | 30   | -      | -  | -  | -  | -  |
| Number of jobs created at ImpactHub                     | 50   | -      | -  | -  | -  | -  |
| Number of members at ImpactHub*                         | 150  | -      | -  | -  | -  | -  |
| Technology startup events supported by City of Bellevue | 10   | 1      | 1  | -  | -  | -  |
| Number of Bellevue-based business assisted by SBDC      | 16   | -      | -  | -  | -  | -  |
| Advisor   |      |        |    |    |    |    |

<sup>\*</sup>Per City of Bellevue's contract with ImpactHub





