

Identifies New Projects in this DRAFT 2017-2023 Cash Flow

	2016 Available Budget*	Q2 2016 Year End Estimate*	Estimated Carry Forward a of Q2 monitoring, will change as books close after year end*	2017	Estimated 2017 Available Budget (For Reference Only) This column does not include any math totals*	2018	2019	2020	2021	2022	2023	Total Prelim 2017-2023	Proposed Total Project Cost through 2023
2017-2023 Early Look Capital Investment Program													
Revenue Type													
Beginning Fund Balance	\$ 73,732	\$ 69,676		\$ 1,711	\$ 27,427	\$ (0)	\$ (0)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,711	
Short-term Cash Flow Borrowing**	\$ -	\$ -		\$ 17,291	\$ 17,291	\$ 8,966	\$ -	\$ 3,606	\$ -	\$ -	\$ -	\$ 29,863	
MAJOR TAXES													
Retail Sales Tax	\$ 15,324	\$ 15,597	\$ -	\$ 17,051	\$ 17,051	\$ 18,271	\$ 19,080	\$ 19,792	\$ 20,062	\$ 20,475	\$ 21,392	\$ 136,123	
B&O Tax	\$ 9,365	9,867	-	10,395	10,395	11,038	11,481	11,914	12,364	12,859	13,330	83,382	
Real Estate Excise Tax (REET)	\$ 14,011	17,446	-	14,154	14,154	13,966	14,370	14,096	13,828	13,828	13,828	98,070	
Parks Levy	\$ 3,389	3,389	-	3,389	3,389	3,389	3,389	3,388	3,390	3,388	3,389	23,722	
2015 Levy Revenue (New Sales Tax Contribution)	\$ 694	694	-	694	694	694	694	694	694	694	694	4,855	
Motor Vehicle Fuel Tax (MVFT)	\$ 1,368	1,368	-	1,377	1,377	1,385	1,393	1,400	1,400	1,400	1,400	9,755	
Subtotal Major Taxes	\$ 44,151	\$ 48,361	\$ -	\$ 47,058	\$ 47,058	\$ 48,743	\$ 50,406	\$ 51,284	\$ 51,738	\$ 52,645	\$ 54,033	\$ 355,908	
INTERGOVERNMENTAL													
Federal Grants	\$ 5,805	\$ 8,180		\$ 2,617	\$ 2,617	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,617	
Grants	\$ 16,740	8,779		5,745	5,745	394	1,500	3,918	-	-	-	11,557	
Interlocal Contributions	\$ 30,627	28,012		12,221	12,221	2,839	513	99	99	175	175	16,122	
Rents and Leases	\$ 30	160		30	30	30	30	30	30	30	30	210	
Subtotal Intergovernmental	\$ 53,202	\$ 45,131		\$ 20,614	\$ 20,614	\$ 3,263	\$ 2,043	\$ 4,047	\$ 129	\$ 205	\$ 205	\$ 30,506	
OTHER RESOURCES													
Transfers from Other City Funds	\$ 1,251	\$ 1,038		\$ 1,129	\$ 1,129	\$ 729	\$ 529	\$ 652	\$ 350	\$ 350	\$ 350	\$ 4,088	
WA State Funding - Annexation Sales Tax	\$ 648	1,291		-	-	2,160	-	-	-	-	-	2,160	
Private Contributions	\$ 2,080	3,122		685	685	176	27	27	28	29	29	1,002	
Sale of Fixed Assets	\$ -	-		3,455	3,455	-	-	-	-	-	-	3,455	
Investment Interest	\$ 247	247		247	247	247	247	247	247	247	247	1,730	
Transportation Impact Fees	\$ 6,900	3,900		7,110	7,110	7,320	7,540	7,770	7,992	8,232	8,479	54,442	
Subtotal Other Resources	\$ 11,126	\$ 9,599		\$ 12,626	\$ 12,626	\$ 10,632	\$ 8,343	\$ 8,697	\$ 8,617	\$ 8,858	\$ 9,105	\$ 66,878	
Grand Total Revenues	\$ 182,212	\$ 172,767	\$ -	\$ 99,301	\$ 125,017	\$ 71,604	\$ 60,792	\$ 67,634	\$ 60,485	\$ 61,707	\$ 63,344	\$ 484,866	
Total Expenditures	\$ 173,681	\$ 145,340	\$ 25,716	\$ 99,301	\$ 125,017	\$ 71,604	\$ 60,792	\$ 67,633	\$ 60,485	\$ 61,707	\$ 63,344	\$ 484,866	\$ 1,204,302
Ending Fund Balance	\$ 8,532	\$ 27,427	(25,716)	(0)	(0)	(0)	0	0	0	0	<u>0</u>	0	

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** Through Q2, plus known changes through 10/11/2016. 2016 Year End Estimate will be updated with Q3 monitoring report. The short term cash flow borrowing assumes 100% expenditures. Historically, the City spends between 65% and 80% of annual expenditures, therefore the additional cash flow borrowing is not anticipated. Short-term Cash Flow Borrowing is modeled to address near term cash flow. It is modeled as fully paid back within 7 years per Policy, including \$2M of modeled interest. The city will not be issuing any borrowing at this time. This is used for modeling purposes only. If any borrowing is needed in the future, staff will return to Council.

Preliminary Budget: 7-Year Cash Flow Modeling

Attachment F: 2017-2023 Preliminary Capital Investment Program (CIP) Cash Flow; November 7, 2016

			2016 Available Budget*	Q2 2016 Year End Estimate*	Estimated Carry Forward a of Q2 monitoring, will change as books close after year end*	2017	Estimated 2017 Available Budget (For Reference Only) This column does not include any math totals*	2018	2019	2020	2021	2022	2023	Total Prelim 2017-2023	Proposed Total Project Cost through 2023
EXPENDITURES															
Council Priority #	CIP Plan #	Project Title													
Debt Service															
	G-69	Supplemental CIP Debt Funding	960	960	-	1,057	1,057	985	979	986	981	980	982	6,951	15,895
	G-82	City Hall Debt Service	6,704	6,704	(0)	6,563	6,563	6,554	6,560	6,550	6,546	6,552	6,552	45,877	85,625
	G-83	M&II LTGO Bond Debt Service	862	862	-	865	865	865	865	863	865	862	863	6,048	11,233
	G-89	2013 LTGO Bond Debt Service	4,832	4,832	-	4,834	4,834	4,837	4,834	4,835	4,834	4,836	4,837	33,846	51,532
	G-92	New Short-term Debt Service (Interfund Loan)	262	-	-	-	-	-	-	-	-	-	-	-	15,145
	G-101	TIFIA Debt Cost Service	550	550	-	-	-	-	-	-	-	-	-	-	550
	G-98	Cash Flow Borrowing Payback**	-	-	-	-	-	-	4,659	-	1,481	12,582	13,140	31,862	31,862
	G-100	2015 20 Year LTGO Bond Debt Service	6,204	6,204	-	6,201	6,201	6,202	6,205	6,206	6,203	6,202	6,203	43,422	49,626
	PW-R-82	Public Works Trust Fund Loan - Principal	40	40	(0)	40	40	40	40	40	40	40	40	279	1,630
	PW-R-83	Public Works Trust Fund Loan - Interest	2	2	(0)	2	2	2	2	1	1	1	1	10	124
		Subtotal Debt Service	20,417	20,155	(0)	19,562	19,562	19,485	24,143	19,480	20,952	32,055	32,616	168,294	263,222
Economic Growth & Competitiveness															
CP-13 Grand Connection	CD-33	Grand Connection/Land Use Wilburton Zoning	1,000	1,000	-	-	-	-	-	-	-	-	-	-	1,000
CP-11 DT Livability	CD-37	Downtown Community/Livability	-	-	-	650	650	800	650	500	500	500	554	4,153	4,153
CP-13 Grand Connection	CD-44	Grand Connection - Early Implementation	-	-	-	500	500	1,000	500					2,000	2,000
CP-10 Smart City	G-93	Community Network Connectivity	132	132	-	50	50	50	50	50	100	100	100	500	650
CP-10 Smart City	G-38	Expanded Community Connectivity	102	102	-	259	259	188	200	200	250	100	100	1,297	1,497
CP-1 ED Plan	CP-2 Regional ED	G-105 Competitiveness and Collaboration	446	446	-	50	50	50	50	146	-	-	-	296	796
CP-14 ERC	G-103	Eastside Rail Corridor Project	1,075	-	2,000	-	2,000	-	-	-	-	-	-	-	2,000
	G-107	Council Advancement				1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	7,000	7,000
CP-8 Housing	G-108	Supplemental Housing Trust Fund Investment	-	-	-	40	40	40	-	-	-	-	-	80	80
		Subtotal Economic Growth & Competitiveness	3,680	1,680	2,000	2,549	4,549	3,128	2,450	1,896	1,850	1,700	1,754	15,326	19,176
Safe Community															
	NCS03	Citywide Security Improvements	-	-	-	150	150	100	100	-	-	-	-	350	350
	PS-16	Fire Facility Maintenance	2,018	1,918	100	1,824	1,924	1,965	2,008	1,953	2,001	2,055	2,115	13,921	26,343
	PS-63	Fire Facility Master Plan	7,229	7,229	(0)	2,850	2,850	-	-	8,000	4,000	-	-	14,850	22,100
	PW-M-19	Major Maintenance Program	1,894	1,900	(6)	1,351	1,345	1,018	1,050	1,080	1,109	1,142	1,175	7,925	14,736
		Subtotal Safe Community	11,340	11,048	94	6,175	6,269	3,083	3,158	11,033	7,110	3,197	3,290	37,046	63,529
Improved Mobility and Connectivity															
	CD-30	Station Area Planning Implementation	-	-	-	500	500	500	500	1,500	1,500	1,000	-	5,500	5,500
	PW-M-1	Overlay Program	7,039	7,026	(0)	6,848	6,848	7,847	5,868	6,031	6,197	7,574	7,797	48,162	157,605
	PW-M-2	Minor Capital - Traffic Operations	222	206	16	149	165	170	175	180	185	191	196	1,246	10,663
CP-4 Neighborhoods	PW-M-7	Neighborhood Traffic Safety Program	346	346	(0)	330	330	340	350	360	370	381	392	2,523	10,652
	PW-M-20	Minor Capital - Signals and Lighting	757	796	(39)	414	375	386	399	410	421	433	446	2,909	5,352
CP-3 Growth/Mobility	PW-R-146	Northup Way Corridor Improvements	11,027	8,821	1,895	0	1,895	-	-	-	-	-	-	0	13,701
CP-3 Growth/Mobility	PW-R-156	ITS Master Plan Implementation Program	408	408	(0)	414	414	427	440	453	465	479	493	3,171	4,146
CP-6 Light Rail	PW-R-159	East Link Analysis and Development	2,040	2,239	(199)	1,176	977	1,013	1,047	1,031	1,047	413	426	6,153	18,922
	PW-R-189	TOD, Station Area and Land Use Planning	1,160	1,173	(13)	411	398	359	161	165	169	124	128	1,517	2,690
CP-3 Growth/Mobility	PW-R-160	NE 4th Street Extension - 116th to 120th Ave NE	2,236	1,797	71	-	71	-	-	-	-	-	-	-	35,842
CP-3 Growth/Mobility	PW-R-162	NE 6th Street Extension	140	140	0	-	0	-	-	-	-	-	-	-	1,100
CP-3 Growth/Mobility	PW-R-164	120th Ave NE Stage 2 - NE 8th St to NE 12th St	6,665	12,401	(5,736)	6,131	395	-	-	-	-	-	-	6,131	42,702
CP-3 Growth/Mobility	PW-R-166	124th Ave NE - NE Spring Boulevard to Ichigo Way (18th St)	11,578	1,764	9,814	8,698	18,513	4,306	-	-	-	-	-	13,004	28,287
CP-3 Growth/Mobility	PW-R-168	120th Ave NE (Stage 3) NE 12th St to NE 16th St	14,673	10,342	4,331	6,609	10,940	-	-	-	-	-	-	6,609	25,524
CP-3 Growth/Mobility	PW-R-186	120th Ave NE Stage 4 Design - NE 16th St to Northup Way	500	500	-	500	500	-	-	-	-	-	-	500	1,000
CP-3 Growth/Mobility	PW-R-169	124th Ave NE - NE 12th to NE Spring Boulevard	1,617	1,704	(87)	87	-	-	-	-	-	-	-	87	3,365
CP-3 Growth/Mobility	PW-R-170	130th Ave NE - Bel-Red Rd to NE 20th St	1,542	1,543	(1)	1,036	1,035	-	-	-	-	-	-	1,036	2,789
CP-3 Growth/Mobility	PW-R-172	NE Spring Blvd (Zone 1) - 116th to 120th Avenues NE	6,229	10,223	(3,994)	16,694	12,700	800	1,828	6,785	-	-	-	26,107	34,285
	PW-R-187	Traffic Signal Controllers and Temporary Bus Stop	454	228	226	-	226	-	-	-	-	-	-	-	455
	PW-R-188	Franchise Utility Relocation	428	428	-	143	143	-	-	-	-	-	-	143	570
CP-3 Growth/Mobility	PW-R-173	NE Spring Boulevard (Zone2) - 120th to 124th Aves N	2,316	2,116	200	0	200	-	-	-	-	-	-	0	3,401
CP-3 Growth/Mobility	PW-R-174	NE Spring Boulevard - 130th to 132nd Ave NE	959	959	(0)	600	600	-	-	830	2,170	-	-	3,600	4,897
CP-3 Growth/Mobility	PW-R-177	Eastgate Subarea Plan Implementation	496	246	250	-	250	-	-	-	-	-	-	-	500

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Council Priority #	CIP Plan #	Project Title													
		Improved Mobility and Connectivity Continued....													
CP-3 Growth/Mobility		PW-R-182 Downtown Transportation Plan/NE 6 th Street Station Access	1,129	1,129	-	700	700	450	600	2,000	1,200	1,200	1,300	7,450	8,700
		PW-R-46 Traffic Safety Improvements	149	221	(72)	182	110	114	117	120	124	127	131	915	4,249
CP-4 Neighborhoods		PW-W/B-56 Pedestrian and Bicycle Access Improvements	669	669	0	440	440	453	467	480	493	508	523	3,364	11,600
CP-4 Neighborhoods		PW-W/B-76 Neighborhood Sidewalks	1,761	1,762	(1)	1,099	1,098	1,131	1,167	1,200	1,232	1,269	1,306	8,404	14,181
		PW-W/B-78 Mountains to Sound Greenway Trail	1,517	1,656	(139)	407	268	496	-	-	-	-	-	903	3,449
		PW-R-183 West Lake Sammamish Parkway, Phase 2	-	-	-	-	-	500	1,500	2,000	4,000	-	-	8,000	8,000
CP-3 Growth/Mobility		PW-R-184 Bellevue Way SE HOV Lane - 112th Ave SE 'Y' to I-90	4,021	1,681	1,470	-	1,470	1,170	-	-	-	-	-	1,170	4,400
CP-4 Neighborhoods		PW-R-185 Newport Way Improvements - Somerset Blvd to 150th Ave	2,172	2,195	(23)	2,923	2,900	3,000	-	-	-	-	-	5,923	8,123
CP-3 Growth/Mobility		PW-R-191 124th Avenue NE/Ichigo Way (NE 18th St) to Northup Way	720	720	-	1,840	1,840	-	-	-	-	-	-	1,840	2,560
CP-5 WSDOT		PW-R-192 124th Avenue NE at SR 520	-	-	-	-	-	250	-	-	-	-	-	250	250
CP-3 Growth/Mobility		PW-R-193 BelRed Corridor Local Street Network	-	-	-	432	432	-	-	-	-	-	-	432	432
		PW-R-194 West Lake Sammamish Parkway Phase 3	-	-	-	-	-	-	-	-	-	1,000	1,000	1,000	1,000
CP-3 Growth/Mobility		PW-R-190 124th Avenue NE – NE 8th to NE 12th Street	819	819	-	100	100	-	-	-	-	-	-	100	919
		Subtotal Improved Mobility and Connectivity	84,339	76,258	7,970	58,862	66,833	23,712	14,619	23,545	19,573	13,699	14,138	168,148	481,811
		Responsive Government													
		G-59 JDE System Upgrade and Enhancements	431	451	(20)	315	295	308	300	50	50	50	50	1,123	15,750
		G-94 Enterprise Application Replacement Reserve	500	500	-	800	800	800	800	1,000	1,000	1,000	1,000	6,400	6,900
		G-01 COB Fuel System Replacement	132	94	38	250	288	125	350	-	-	-	-	725	995
CP-21 Hearing		G-04 Hearing Assistance for Public Spaces	93	93	-	-	-	120	120	-	-	-	-	240	480
		G-106 Interlocal Council Contingency	-	-	-	296	296	292	297	224	10	-	-	1,118	1,118
		NCS01 Long-Range Property & Facilities Plan	-	-	-	280	280	-	-	-	-	-	-	280	280
		PW-M-15 Wetland Monitoring	14	1	13	32	45	51	52	54	55	57	53	354	495
		Subtotal Responsive Government	1,368	1,139	31	1,973	2,004	1,696	1,919	1,328	1,115	1,107	1,103	10,241	26,019
		Quality Neighborhoods and Innovative, Vibrant, & Caring Community	-												
		CD-11 Public Art Program	899	899	(0)	350	350	350	350	350	350	350	350	2,450	7,956
		CD-22 Enhanced Right of Way and Urban Boulevards (ERUB)	457	457	(0)	500	500	500	500	500	500	500	500	3,500	6,399
CP-12 Civic Center Plan		CD-41 Civic Center Plan	-	-	-	-	-	350	200	-	-	-	-	550	550
		NEP-2 NEP-2.0 Neighborhood Enhancement Program	1,425	1,425	-	725	725	725	725	725	725	725	725	5,075	6,525
		NIS-2 Neighborhood Partnerships	389	389	(0)	80	80	80	80	80	80	80	80	560	1,687
		P-AD-27 Park Planning & Design	587	687	(100)	400	300	300	300	300	300	300	300	2,200	8,557
		P-AD-79 King County Parks Levy	1,440	1,440	(0)	414	414	414	414	-	-	-	-	1,242	5,584
		P-AD-82 Park & Open Space Acquisition (Levy)	2,668	2,668	(0)	0	-	350	1,275	1,275	1,275	1,500	1,500	7,175	13,382
		P-AD-83 Bellevue Airfield Park Development (Levy)	1,205	700	505	95	600	-	-	-	-	-	-	95	1,520
		P-AD-95 Surrey Downs Park Development (Levy)	657	358	200	-	200	2,114	5,074	-	-	-	-	7,188	8,029
CP-9 Downtown Park		P-AD-87 Downtown Park Development (Levy)	10,825	4,000	6,825	(0)	6,825	-	-	-	-	-	-	(0)	12,000
CP-9 Meydenbauer Bay		P-AD-92 Meydenbauer Bay Phase 1 Park Development	5,943	414	5,528	2,472	8,000	7,050	-	-	-	-	-	9,522	17,222
		P-AD-94 Inspiration Playground at Downtown Park	4,075	2,000	2,075	-	2,075	-	-	-	-	-	-	-	4,075
		P-AD-96 Mercer Slough East Link Mitigation	2,340	-	200	-	200	-	200	1,300	640	-	-	2,140	2,340
		P-AD-98 Burrows Cabin Relocation	150	150	-	-	-	-	-	-	-	-	-	-	150
		P-R-02 Enterprise Facility Improvements	116	116	(0)	300	300	300	300	300	350	350	350	2,250	13,219
		P-R-11 Parks Renovation & Refurbishment Plan	4,295	4,480	(0)	4,740	4,739	4,860	4,975	5,408	5,548	6,024	6,513	38,069	91,590
		PW-W/B-49 Pedestrian Facilities Compliance Program	88	88	(0)	104	104	107	110	114	117	120	124	796	2,478
CP-9 Downtown Park		P-AD-100 Gateway/NE Entry at Downtown Park	-	-	-	-	-	3,000	-	-	-	-	-	3,000	3,000
		Subtotal Quality Neighborhoods and IVCC	37,558	20,271	15,233	10,179	25,412	20,500	14,503	10,352	9,885	9,949	10,442	85,811	206,263

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Proposed New Projects	CD-39	Cultural Space Fund: Equipment & Facilities	-	-	-	-	-	-	-	-	-	-	-	-
	CD-40	Cultural Districts Implementation: BelRed & Crossroads	-	-	-	-	-	-	-	-	-	-	-	-
	CD-43	164th Ave Enhancements Implementation	-	-	-	-	-	-	-	-	-	-	-	-
	NCS02	City Hall & Bellevue Service Center Restroom Renovations	-	-	-	-	-	-	-	-	-	-	-	-
	PW-R-NEW6	SE 34th St/162nd Pl SE to West Lake Sammamish Pkwy	-	-	-	-	-	-	-	-	-	-	-	-
	PW-R-NEW8	150th Avenue SE/south of SE 38th Street to Newport Way	-	-	-	-	-	-	-	-	-	-	-	-
	P-AD-NEW1	Bridle Trails/140th Steet Park Development	-	-	-	-	-	-	-	-	-	-	-	-
	P-AD-NEW2	Ashwood Park Design & Permitting	-	-	-	-	-	-	-	-	-	-	-	-
	P-AD-NEW3	Lake Sammamish Park Master Plan & design	-	-	-	-	-	-	-	-	-	-	-	-
	PW-R-NEW13	Disaster Debris Management Plan Development	-	-	-	-	-	-	-	-	-	-	-	-
			-	-	-	-	-	-	-	-	-	-	-	-
			-	-	-	-	-	-	-	-	-	-	-	-
			-	-	-	-	-	-	-	-	-	-	-	-
Subtotal New Proposed Projects			-	-	-	-	-	-	-	-	-	-	-	-
Council Priority #	CIP Plan #	Project Title												
Carry Forward Projects (Approved Prior with Current Period Carry Forward)														
	CD-19	Advancing the Vision of the Pedestrian Corridor	165	165	(0)	(0)							-	739
	CD-21	Eastgate subarea	10	10	(0)	(0)							-	283
	NEP-1	NEP-1	222	222	(0)	(0)							-	20,967
	G-57	Enterprise Content Management - Capital	55	-	55	55							-	1,569
	G-84	Relocation of Courts from Surrey Downs to Bellefield Office Park	67	9	58	58							-	4,704
	G-86	City Hall East Garage Redevelopment	3,821	3,888	(0)	(0)							-	8,267
	G-02	Public Records Reconfiguration	(1)	(93)	92	92							-	8
	G-88	Joint City and Tax Portal	169	160	9	9							-	275
	P-AD-99	Partnership Projects	1,697	1,772	-	-							-	3,575
	P-AD-88	Bridle Trails Neighborhood Park (Levy)	(3)	2	(0)	(0)							-	2,555
	P-AD-85	Bellevue Botanical Garden - 2008 Parks Levy	(0)	1	(0)	(0)							-	11,402
	P-AD-89	Nature Trail Expansion - 2008 Parks Levy	(16)	22	(0)	(0)							-	2,619
	P-AD-90	New Youth Theatre - 2008 Parks Levy	192	192	(0)	(0)							-	9,700
	P-AD-86	Hidden Valley (Levy)	(96)	-	0	0							-	5,155
	PW-I-92	Lakemont Blvd and Cougar Mnt Way Improvements	(9)	-	0	0							-	1,360
	PW-R-155	Traffic Computer System Upgrade	128	128	(0)	(0)							-	5,693
	PW-R-175	NE Spring Blvd & 136th Pl NE-132nd Ave to NE 20th S	165	-	165	165							-	-
	PW-R-176	Downtown Transportation Plan Implementation	353	353	-	-							-	800
	PW-R-181	East Link MOU Commitments	8,216	8,216	(0)	(0)							-	54,355
	PW-R-165	Downtown Transportation Plan Update	(10)	(10)	(0)	(0)							-	350
	PW-R-161	120th Ave. NE (Stage 1) - NE 4th to NE 8th	9	-	9	9							-	8,676
	PW-R-163	NE 15th Multi-modal Corridor (Note:Tech. correction-no activity in 2015)	92	-	0	0							-	-
	PW-W/B-82	SE 16th Street - 148th Avenue SE to 156th	11	11	(0)	(0)							-	160
	PW-R-180	Annexation Area Transportation Capital	(259)	(259)	(0)	(0)							-	1,068
Subtotal Carry Forward Projects			14,978	14,789	388	388							-	144,282

* Estimated carry forwards are calculated using best information as of June 2016. Final carry forward will not be calculated until year end books close in March 2017.

** Through Q2, plus known changes through 10/11/2016. 2016 Year End Estimate will be updated with Q3 monitoring report. The short term cash flow borrowing assumes 100% expenditures. Historically, the City spends between 65% and 80% of annual expenditures, therefore the additional cash flow borrowing is not anticipated. Short-term Cash Flow Borrowing is modeled to address near term cash flow. It is modeled as fully paid back within 7 years per Policy, including \$2M of modeled interest. The city will not be issuing any borrowing at this time. This is used for modeling purposes only. If any borrowing is needed in the future, staff will return to Council.