

IMPLEMENTATION

Table 3. Implementation

Action	Next Steps	Timeline	Depts ¹
Strategy A: Help People Stay in Affordable Housing			
A-1	Partner with non-profit organizations and housing agencies to fund the purchase of existing, affordable multi-family housing to preserve it for the long term.	2017-2018	FIN PCD DSD PCS ARCH
\$	<i>Requires additional city funding, see Action E-1</i>		
A-2	Advocate for state legislation to extend property tax exemptions to existing multi-family properties that agree to set aside some apartments as affordable.	2018-2019	CMO PCD FIN ARCH
A-3	Promote programs that provide social and physical support to help seniors and disabled people remain in their homes.	2019	PCD PCS
A-4	Increase funding and expand eligibility for the city's home repair and weatherization programs.	2018-2019	PCS FIN
\$	<i>Requires additional city funding, see Action E-1</i>		
A-5	Promote energy efficiency in design and construction of affordable units to reduce costs for residents.	2018-2019	DSD PCD UTIL
\$	<i>Requires additional city funding, see Action E-1</i>		

1. ARCH = A Regional Coalition for Housing; CAO = City Attorney's Office; CMO = City Manager's Office; CSD = Civic Services Department; DSD = Development Services Dept.; FIN = Finance Dept.; PCD = Planning & Community Development Dept.; PCS = Parks & Community Services Dept.; TR = Transportation Dept.; UTIL = Utilities Dept.

Action	Next Steps	Timeline	Depts ¹
Strategy A: Help People Stay in Affordable Housing (continued)			
A-6	<p>Promote existing utility rate relief, utility tax relief, and property tax relief programs for income-eligible residents.</p> <ul style="list-style-type: none"> • Work with city utilities, PSE & King County to develop message & promotional campaign • Work with utility providers to implement early warning intervention before residents lose services or housing • Identify additional funding, if any, needed for City's programs • Submit 2019 - 2020 budget proposal, if needed 	2018-2019	CMO FIN UTIL
Strategy B: Create a Variety of Housing Choices			
B-1	<p>Encourage micro-apartments around light rail stations through actions such as reduced parking requirements.</p> <ul style="list-style-type: none"> • Convene stakeholder working group to identify code changes, including appropriately sized parking • Work with communities to evaluate and address impacts as needed • Draft code changes • Planning Commission & Council review & action 	2018-2019	DSD
B-2	<p>Update accessory dwelling unit standards and allow detached units in self-selected neighborhoods.</p> <ul style="list-style-type: none"> • Convene stakeholder working group to identify concerns & ways to address • Draft code changes • Planning Commission & Council review & action • Review and implement through neighborhood planning program when supported by neighborhoods 	2019-2020+	DSD PCD CAO
B-3	<p>Promote design in affordable units that ensures accessibility for all ages and abilities (e.g. "universal design").</p> <ul style="list-style-type: none"> • Identify current standards & potential changes • Convene stakeholder working group to recommend building code changes (for example, Bellevue Network on Aging) • Draft building code changes • Council action 	2018-2019	DSD CAO
B-4	<p>Consider changes to the down payment assistance program for low-income and first time homebuyers.</p> <ul style="list-style-type: none"> • Consider review by ARCH Citizens Advisory Board • Research similar programs, including separate from current state program • Propose changes &/or new program, including additional partners • Amend existing and/or implement new program 	2018-2019	PCD ARCH

Action	Next Steps	Timeline	Depts ¹
Strategy C: Create More Affordable Housing			
C-1	<p>Increase development potential on suitable land owned by public agencies, faith-based and non-profit housing entities for affordable housing.</p> <p>\$ Requires additional city funding, see Action E-1</p>	<ul style="list-style-type: none"> • Refine screening criteria to identify potential properties (e.g. adjacent land uses) • Contact faith-based property owners to gauge interest in affordable housing with or without change in zoning • Contact non-profit housing providers about properties with potential for redevelopment with or without change in zoning • Compile list of interested properties, including surplus public properties (non-park assets) • Conduct public outreach program • Process comprehensive plan amendments & rezones (in groups or individually) 	<p>2017-2020</p> <p>PCD CAO ARCH</p>
C-2	<p>Develop affordable housing on suitable surplus public lands in proximity to transit hubs.</p> <p>\$ Requires additional city funding, see Action E-1</p>	<ul style="list-style-type: none"> • Continue working with Sound Transit on ensuring transit-oriented development at BelRed stations includes affordable housing (including the OMFE and 130th sites) • Coordinate with city departments and other public and quasi-public entities to identify surplus land with potential for affordable housing 	<p>2017-2023</p> <p>CMO CSD CAO PCD TR UTIL</p>
C-3	<p>Update existing tax exemption programs for affordable housing to increase participation by developers of new housing.</p>	<ul style="list-style-type: none"> • Review existing program relative to other cities • Convene stakeholder working group to review possible changes • Draft amendments • Council review & action • Develop program to inform and promote MFTE to developers 	<p>2017-2018</p> <p>PCD ARCH FIN CAO</p>
C-4	<p>Inclusionary zoning: Increase zoning as an incentive to provide affordable units in new development.</p>	<ul style="list-style-type: none"> • Compile report of research & direction to date from CACs, Council, ULI, etc. • Work with KCHA to explore ways to integrate Section 8 vouchers into incentives to deepen affordability • Draft code amendments • Planning Commission & Council review & action • Develop a program to inform and promote incentives to developers 	<p>2017-2020</p> <p>PCD DSD CAO</p>
C-5	<p>Reduce costs of building affordable housing (e.g. code amendments, lower fees, reduced parking, city-funded street improvements).</p> <p>\$ Requires additional city funding, see Action E-1</p>	<ul style="list-style-type: none"> • Identify current standards & potential changes • Convene stakeholder working group to recommend code changes • Draft code changes • Planning Commission & Council review & action • Develop a program to inform and promote changes to developers 	<p>2018-2020</p> <p>DSD PCD CAO</p>

Action	Next Steps	Timeline	Depts ¹
Strategy D: Unlock Housing Supply by Making it Easier to Build			
D-1	Revise code to reduce costs and process time for building multi-family housing. <ul style="list-style-type: none">• Identify current standards & potential changes• Convene stakeholder working group to recommend code changes• Draft code changes• Identify a demonstration project to evaluate and refine code changes• Planning Commission & Council review & action	2018-2019	DSD PCD CAO
D-2	Advocate for amendments to state condominium statutes to rekindle interest in condominium development. <ul style="list-style-type: none">• Coordinate with interest groups to develop a workable proposal• Include position in legislative agenda for Council's consideration• Council endorses position• Work with other advocates to pass legislation	2018-2020	CMO CAO PCD DSD
D-3	Change the city's approach to density calculation in multi-family zones to allow more flexibility in unit size and type. <ul style="list-style-type: none">• Identify zones for amendment, analyze potential effects• Draft code amendments• Planning Commission & Council review & action	2017-2018	DSD PCD CAO
Strategy E: Prioritize State, County, and Local Funding for Affordable Housing			
E-1	Tap additional local sources to dedicate more funding to affordable housing (e.g. reallocation of general fund and/or REET, increase of property tax and/or business & occupation tax, bonds). <ul style="list-style-type: none">• Council direction on level of productivity desired• Develop funding program to achieve productivity level• Council review & action• Voter approval (as needed)	2017-2019	FIN CMO CAO PCD ARCH
E-2	Pursue funding partnerships with employers, financial institutions, foundations, and others. <ul style="list-style-type: none">• Convene stakeholder working group to define need & partnership opportunities• Work with KCHA to explore ways to employ Section 8 vouchers to deepen affordability• Identify next steps & roles• Maintain regular communication & coordination of implementation	2018-2020	CMO PCD PCS ARCH
E-3	Advocate for legislative actions that expand state and local funding tools. <ul style="list-style-type: none">• Coordinate with interest groups to develop a workable proposal• Include position in legislative agenda for Council's consideration• Council endorses position• Work with other advocates to pass legislation	2018-2020+	CMO FIN CAO ARCH PCD