


Harborview Medical Center



BELLEVUE CITY COUNCIL MEETING

June 28, 2021

HARBORVIEW
MEDICAL CENTER

UW Medicine  King County

Agenda

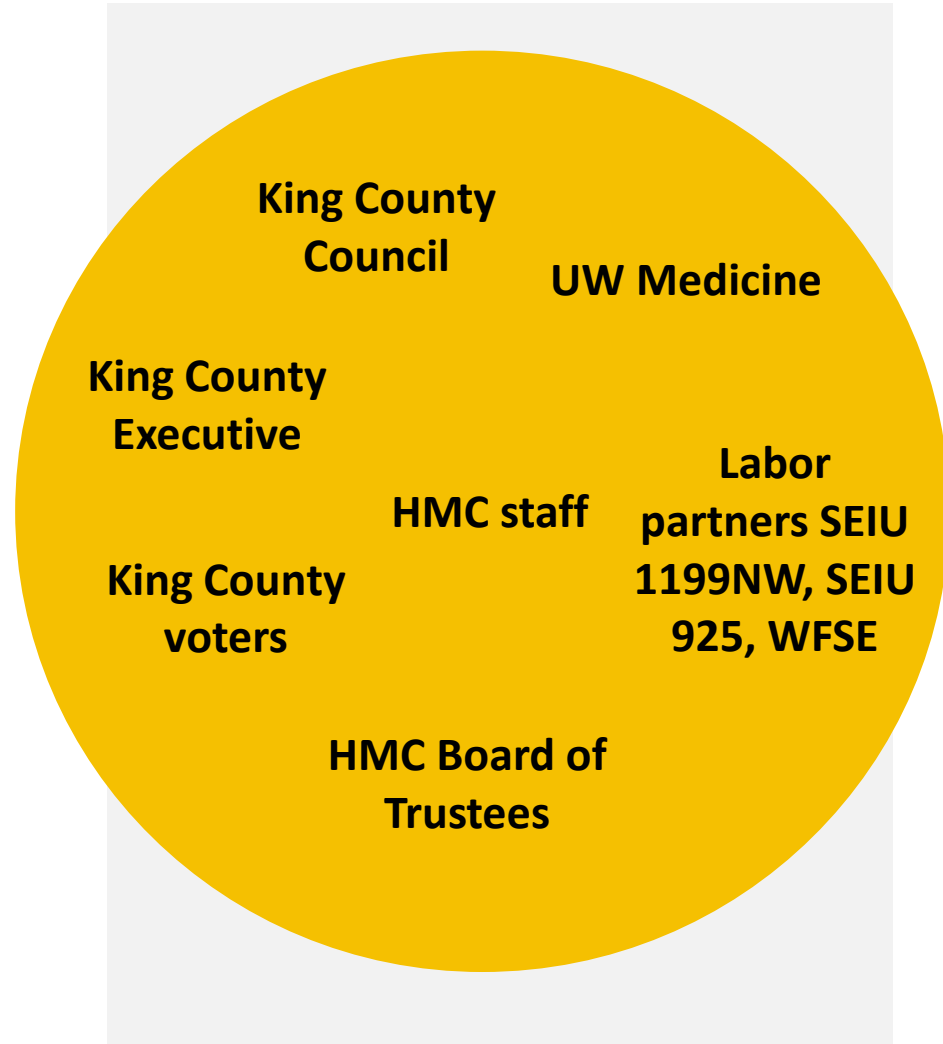
- Welcome
- Overlake Partnership
- Future of Harborview
 - Bond Measure – Planning & Execution
- COVID-19 Update
 - Initial Response & Testing
 - Vaccine Delivery
 - Equity & Community Partnerships
- Behavioral Health Institute Update
- Q&A

Welcome

We are living through the greatest public health crisis of our lifetimes.

Harborview's mission of providing healthcare to the most vulnerable among us has never been more important.

The success of this mission is due to the strong partnerships among many organizations and entities supporting Harborview.



Overlake Partnership



- As the Eastside's Level 3 Trauma Center and part of King County's DMCC structure in the event of a natural or manmade disaster, Overlake and HMC have enjoyed a long-standing partnership.
- Together we collaborate in regional coordination and planning through the Central Region EMS & Trauma Council.
- Overlake was at the table with HMC in creating the state-wide Trauma system.
- Overlake is a strong supporter for EMS and serves as a training site.
- Frequently involved in triage and stabilization of traumatic injuries prior to transfer; our physicians work closely with the ER and Specialty physicians at Overlake.

Harborview Bond Program

New Tower

- 360 Single patient rooms (36 bed units)
- 60-bed expanded Emergency Department
- 20-Bed Observation Unit
- Operating Room expansion

New Behavioral Health Services Building

- Existing, expanded behavioral services
- Behavioral Health Institute programs
- Sobering Center, Step Up/Step Down

Existing Hospital Space Renovation

- Expand ITA Court space
- Expand Public Health space & clinics
- Address parking garage
- Update energy and plant infrastructure
- Pharmacy/Gamma/Angio

Harborview Hall Seismic Renovation

- Add up to 150 respite beds
- Maintain homeless shelter

Center Tower Seismic Renovation

Pioneer Square Seismic Renovation

East Clinic Demolition



- \$1.74 billion
- New 648,380 SF
- Renovated 558,840 SF

Future of Harborview

PROPOSITION 1 BOND: KING COUNTY

- Current Bond Program Activities
- Bond Program Activities On the Horizon

CURRENT:

- Planning and sequencing that ensures the hospital's operational needs are met during construction
- Establishing a Major Institutions Master Plan (MIMP) work group to support meeting the City's MIMP requirements
- Bringing on land use consultant to advise on MIMP and land use matters
- Drafting project management request for proposal (RFP)

ON THE HORIZON:

- Opening project management RFP and running selection process
- Developing community engagement and small business plans
- Drafting sequencing options
- Developing predesign elements

Harborview Bond Program Status Update

- The Bond Program Oversight Committee (BPOC) includes representatives from:
 - King County Council and Executive
 - Harborview and UW Medicine leadership
 - Harborview Board of Trustees
- The role of BPOC is to advise and make recommendations to the King County Executive, King County Council, and HMC Board of Trustees on Harborview Medical Center on construction-related policy decisions related to the budget, schedule, design, communications, construction, and land use permitting strategy.
- Kick off meeting May 13

PROPOSITION 1 BOND: HARBORVIEW



- Clinical Strategic Planning Process
- Maleng Bed Capacity Project

Future of Harborview

Clinical Strategic Planning Process

- Community-needs assessment, along with internal and external stakeholder interviews
- Input and participation from front-line staff and providers

Maleng Bed Capacity Project

- Increase capacity through creation of 40 new Single Patient Rooms
- To happen in three phases
- Funded with \$75M from HMC operating dollars

COVID-19 Update

Harborview has played a leading role in the pandemic response.

From testing to treating – and now vaccinating – our commitment to caring for vulnerable populations, equitably, has remained consistent throughout:

- Testing
- Surge Planning & Response
- Vaccination



COVID-19 Update

Initial Response & Testing

- Mobilized resources, collaborated with regional colleagues and public health officials
- Walk-up and drive-through testing daily
- Testing tent set up in Pioneer Square
- Two mobile testing vans to reach homeless shelters and vulnerable communities in King County and South Seattle
- Tests provided to people of all ages with no appointments and at no cost to patients



COVID-19 Update



Washington Medical Coordination Center

- Works with all Washington State healthcare facilities to prevent silos of severe impact from COVID-19 by balancing the impact across hospitals through patient transfers.
- Uses routine regional situational awareness calls to keep facilities updated on COVID-19 impacts, allowing for facility planning and census management to ensure capacity exists should it be needed.
- All information is provided as a statewide roll-up to the State Emergency Operations Center and Governor's policy advisors to inform decision making.

COVID-19 Update

Surge Response & Planning

- Directed ambulatory patients with respiratory illness symptoms to a treatment area outside the ED
- Reconfigured the hospital layout to accommodate COVID-19 patients
- Revamped and updated normal policies and procedures to allow for pivoting to pandemic response



COVID-19 Update

Vaccine Delivery

- Using a multi-modal approach to vaccine distribution
 - Mobile vaccine teams
 - Community vaccination clinics
 - Hospital-based specialized clinics at Harborview
- Strong partnership with Public Health – Seattle & King County, City of Seattle, and community-based organizations.



COVID-19 Update

Harborview's Equity Efforts & Community Partnerships

- A focus on reducing vaccine hesitancy, building trust with leaders and individuals in underserved communities, and enabling more access and equitable distribution of the vaccine
- A focus on populations of greatest need through analysis of COVID-19 testing and vaccine data with other demographic information such as race and/or ethnicity, language, and geography
- A partnership with the **Seattle Mariners** called 'Strike Out COVID-19' focuses on bringing vaccines to underserved communities in the region, while also raising awareness of the safety and importance of the vaccine.
- Our partnership with the **Paul G. Allen Family Foundation** will deliver vaccine doses to BIPOC communities and those experiencing homelessness in our region.



Vaccination Progress Updates

- A total of 347,055 doses have been administered by UW Medicine as of June 24th 2021
- Of that total, Harborview has administered 64,642 doses onsite and an additional 7,490 through our mobile vaccination program

Site	Total 1 st Dose	Total 2 nd Dose
UWMC Montlake	38,475	48,832
UWMC Northwest	42,390	42,284
Harborview Medical Ctr	31,213	33,429
Valley Medical Center	44,347	40,485
HMC Mobile Van	4,152	3,338
UWNC	2,313	1,940
North King County	6,556	7,310
Total	347,055	

Behavioral Health Institute

The Behavioral Health Institute (BHI) is a Center of Excellence where innovation, research and clinical practice come together to advance mental health and substance use treatment.

Training, Policy and Workforce Development	# of people served/ visits
Tele-behavioral health In response to the COVID-19 crisis, BHI developed and delivered an 18-session telehealth training series that meets the State requirements for community-based behavioral health providers (includes an online training option)	3,600 +
Apprenticeship In partnership with the King County Executive's Office Group, we are developing an apprenticeship program that will help build the pipeline for the Behavioral Health workforce in Washington	
Emergency Response to Suicide Prevention Project uses a digital platform to connect people who are feeling suicidal with peer supports and an application with resources to connect to care and supports to prevent suicide. Additionally, through partnership with HCA and Substances Abuse & Mental Health Services Administration (SAMHSA), the BHI is offering free Suicide Prevention Training to behavioral health professionals statewide.	6,000
Direct Clinical Services	
STEP (Specialized Treatment for Early Psychosis) Our First Episode Psychosis program is an evidenced-based program for young adults and transition-aged youth, ages 16-24. On track to increase care volume by 176% over 2020.	Over 2,200 visits

QUESTIONS?



THANK YOU

